



# GS1 Japan Handbook 2012-2013

### **Message from the President**

Japan is on its way towards recovering from the Great East Japan Earthquake of March 2011. We have encountered many difficulties that we could not overcome based on our past experience. In response to the business challenges brought about the earthquake, a movement to make the Japanese supply chains more resilient and efficient has started. To promote these objectives, the Collaborative Council of Manufacturers, Wholesalers, and Retailers was formally established in May 2011 upon the proposal of executive management in major companies. GS1 Japan will make further efforts to disseminate the GS1 System to enable the improvement of business efficiency in the nation's supply chains.

In this fiscal year, GS1 Japan will focus on: 1) EPC/RFID, 2) GS1 DataBar and GS1 QR code, 3) The Ryutsu BMS, and 4) Healthcare industry.

The use of EPC/RFID has been steadily increasing in Japan and contributed to efficient item level inventory management in the apparel industry and improved management of logistics equipment such as cage trolleys and pallets. EPCIS has also attracted attention in the APEC (Asia Pacific Economic Cooperation) economies and collaborative projects have achieved results that proved efficiency of EPCIS in the international logistics industry. In this fiscal year, we will also work with government agencies in the APEC region and promote the adoption of EPCglobal standards in various industries.

With the advancement of the information society, consumer interest in safety and security is growing. In response, we have started using the GS1 DataBar which can encode a large amount of merchandise control information such as the expiry date in a small space, and we are actively working on the dissemination and expansion of its use. At the same time, there is a rapid increase in consumers who read QR codes to access various information with their mobile phones. GS1 Japan will actively promote research on and dissemination of the new GS1 standard OR code.

The number of companies adopting the Ryutsu BMS, Japan's domestic EDI standard, is steadily increasing and its roll out is fully underway. GLNs, which are used to identify companies and places of business, will get a boost to full scale utilization together with the dissemination of the Ryutsu BMS.

Established in 2009, GS1 Healthcare Japan has closely worked with industry groups and government agencies, to promote the use of GS1 System in the healthcare industry. We will also work on patient safety improvements, efficient logistics, and establishment of traceability among manufacturers, wholesalers, and healthcare service providers with the introduction of the GS1 System.

GS1 Japan will continue to make further efforts to disseminate the GS1 Standards. At the same time, we will focus on reflecting Japan's domestic needs in the international standards, bearing in mind that the needs of the supply chains and consumers in Japan could also be relevant to other countries.

In closing, I hope for the further development of GS1 Japan's user companies, GS1 Member Organizations, and GS1 Global Office. I look forward to the GS1 Standards further enhancing consumer satisfaction.







Takeshi Inoue President GS1 Japan

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### 1. BarCodes & Identification

### 1.1 GTIN (Global Trade Item Number)

#### 1.1.1 Allocation of GS1 Company Prefix

When Japan became a member of EAN Association (now GS1) in 1978, we acquired GS1 Prefix 49 and began allocating 7-digit company prefixes to member companies. Since then, with the increase in number of member companies, an additional GS1 Prefix 45 was acquired. In January 2001, we began allocating 9-digit company prefix to companies that had less than 50,000 product items at the time of application, while allocating conventional 7-digit company prefixes to companies that had 50,000 or more items. GS1 company prefixes are allocated to 124,925 companies as of March 2012. These registered companies include manufacturers of consumer products such as foods, sundry goods, apparel and textiles, and domestic electrical appliances, as well as utility companies engaged in supplying electricity, gas, water, and telecommunication services (see 1.4) and companies/ individuals who sell their products online (see 1.1.3). Registration of the company prefix needs to be renewed every three years.

#### **1.1.2 GEPIR**

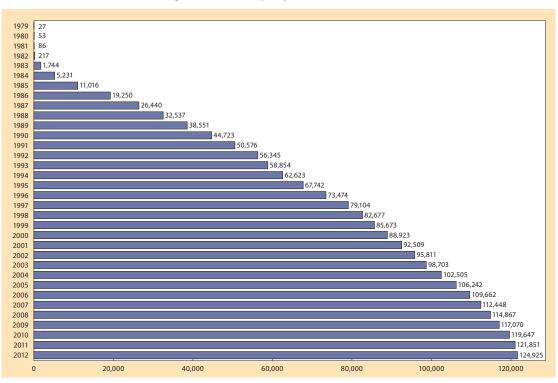
GEPIR, the company database for those who have registered and acquired GS1 Company Prefix, in Japanese language has been accessible since 2003 at GS1 Japan website.

Starting from 2007, the detailed location data for each GLN have been added to it and accessible as well.



Fig. 1.1.2-1 GEPIR Search Result Example Screen

Fig. 1.1.1-1 Company Prefix allocation



#### 1.1.3 GTIN application to online sales

GTIN is being used not only for products sold in brickand-mortar stores but also for those sold on the Internet, including both physical products and downloadable digital products.

#### 1.1.3.1 GTIN in Online Music Service

In 2005, a service that uses the Internet to sell music content was launched in Japan. The system called iTunes Store is run by a wholly-owned subsidiary of Apple Inc.

Since all songs must be controlled globally and digital songs must be synchronized with hard copy products of the same content, iTunes Store manages sales units (both individual songs and albums) by GTIN. Therefore, GS1 company prefix is mandatory for registration of songs at iTunes Store.

The allocation of GTIN for digital songs should be proceeded as follows:

When the music content sold in both iTunes Store and CD/DVD are exactly same, GTIN should also be the same. When they have different content (when a promotional video is added for example), a different GTIN should be allocated.

It is certain that the music industry is becoming a great user of GTIN in Japan. Observation of newly registered GS1 Company Prefix by industry thus far shows that the registration of music categories began to increase gradually in 2004 and ranked second after food in 2006.

In Japan, nearly 30 companies, including Yahoo! Japan and Sony Music Entertainment (Japan) Inc., provide music distribution services for personal computers and portable players, and several firms also provide this service for cellular phones. It is expected that online music distribution will continue to spread in Japan in the years ahead.

GS1 Japan will continue to monitor and promote the

potential of GTIN use in this field.

#### 1.1.3.2 Use of GTIN by Amazon. co. jp®

An increasing number of Internet retailers are using GTIN. The following explains some examples and the potential for further promoting GTIN.

#### GTIN used in the "Amazon Advantage Program"

In Japan, the Advantage Program started in June 2006 for books, videos, DVDs, music CDs, software and videogames. The Advantage Program is also available in the United States, the United Kingdom, France, and Germany.

As an Advantage Program user, GS1 Japan has been selling some of its GS1 standard publications since 2007.

Amazon. co. jp® uses GTIN in its "Advantage Program". The Advantage Program is available to small businesses including sole-proprietorships. The program can be used by small publishers and businesses who find it difficult to sell their books, CDs, or music through conventional brick-and-mortar stores.

To participate in the program a vendor needs the following:

- ★Sales rights for any items to be sold
- ★A valid ISBN or GTIN for each item
- ★A barcode on each item mapped to the valid ISBN or GTIN
- ★Access to email and the Internet
- ☆A legal address in Japan
- ☆A bank account in Japan
- ☆Be at least twenty years old and residing in Japan or a business located in Japan
- (★Requirements common to all countries, ☆Registrants to Japan only)

Amazon allocates its own Amazon Standard Item Number (ASIN), in addition to an ISBN or GTIN, and uses these numbers for merchandise management. ASIN is used because the same product is sometimes



Fig. 1.1.3.1-1 GTIN Allocation Procedure

- 1. GS1 Japan allocates GS1 Company Prefix to musicians.
- 2. Musicians allocate GTIN -13 to each song and apply to iTunes Store for registeration with GTIN-13.
- 3. iTunes Store manages their database in 14-digit capacity.

sold by different vendors. This allows items with different ISBN or GTIN to be managed as the same product on the Amazon website.

ASIN is mapped to ISBN and GTIN in the Amazon. co.jp® product master data, and GTIN is used for product inspections at the fulfillment center or other distribution sites. It is therefore a prerequisite in "Amazon Advantage Program" to have ISBN or GTIN barcodes source-marked on all items.

#### **Increasing registration of GS1 Company Prefix**

For the reasons described above, an increasing number of businesses using the "Amazon Advantage Program" are applying to GS1 Japan to register their company prefixes. In the period from FY 2006 to March 2012 many new registrants of the GS1 Company Prefix always cited Amazon as their main partner. The Amazon site posts information on GS1 Japan as the contact for GTIN application. GS1 Japan continues to have close contact with Amazon.co.jp as required.

Merchandise sold on Internet shopping sites fall into two groups: (1) items sold both online and at brick-and-mortar stores and (2) items sold only online. GTIN previously had no role to play in online-only sales, but Amazon's example is significant from the perspective of expanding GTIN's potential.

GS1 Japan is a user of "Advantage Program." Some GS1 Japan publications are sold at Amazon. co.jp®:

#### Search function using GTIN and cell phones

Amazon introduced a service called "Amazon Scan Search" in 2004. This service enables users to scan GTIN or ISBN barcodes from product packages using their cell phones, which in turn enables them to directly access the Amazon.co.jp® page for the respective product. When customers are interested in

Fig. 1.1.3.2-1 GS1 Japan Publications available at Amazon. co. jp®



a product, they can search for information on it right from their cell phone and place an order right away. Mobilel phones with cameras are very popular in Japan, consumers will find it easier to shop on the Internet using this service. This is expected to promote the further spread of GTIN in the area of mobile commerce.

Fig. 1.1.3.2-2 Scanning GTIN or ISBN using cell phones with camera



### 1.1.4 A Brief History of the Adoption of GTINs: GTIN Sunrise 2010

Under the GTIN Sunrise 2010 Initiative, GS1 Japan conducted projects to introduce and encourage widespread adoption of the GTIN numbering rules. The two main problems to be discussed when introducing GTINs in Japan were:

- \* Replacing 16-digit product codes for grouping of trade items with GTIN-14, and
- \* Observing the GTIN allocation rules strictly.

There were some discrepancies between the GTIN allocation rules and local numbering practices. For example, some groupings of trade items carried an EAN-13 of the single item contained in the package together with the ITF-14 encoding the GTIN-14 for the grouping. In this case, the EAN-13 had to be dropped off. The other example of discrepancies is that some manufactures did not change the GTINs even with significant change in net volume or size.

Regarding these problems associated with the adoption of GTINs, stakeholders in the Japanese supply chain, such as manufacturers, wholesalers and retailers, held thorough discussions and published the Guidelines for the Adoption of GTINs and the GTIN Sunrise 2010 Roadmap to deal with the adoption and challenges arising as a result. Thus in March 2005, GS1 Japan started its projects toward adopting GTINs on a full scale.

To promote the adoption of GTINs, briefings on GTIN

adoption were held with the cooperation of businesses, organizations and other stakeholders in supply chain, and information on GTIN adoption was provided using a variety of media.

In March 2007, a promotion program called Strict Observance of Allocation Rules was launched. Regarding the required changing from the 16-digit product codes for grouping of trade items to 14-digit GTIN, which was a problem related to GTIN adoption unique to Japan, public relations activities to promote proper migration to the 14-digit codes were conducted to ensure that it would be completed by the final deadline at the end of March 2010. This served to deepen understanding in the distribution industry about the use of GTIN-14 product codes for grouping of trade items, and the change in codes was favorably accomplished.

At present, GTINs are recognized as the international standard for product codes and are widely adopted in Japan.

#### 1.2 Other Identification Numbers

#### 1.2.1 Periodical Publications and Books

Japanese numbering structure for periodical publications (magazines, newspapers, etc) and books is structured as follows:

The numbering structure for periodical publications (magazines) is made up of 13-digit code and add-on code. The former is made up of: 3-digit journal prefix number "491"; 1-digit spare code "0"; 5-digit magazine code; 2-digit volume number; 1-digit publication year; and 1-digit check digit, whereas the latter is made up of 1-digit spare code "0", and 4-digit price.

This code structure was introduced in June 2004.

Today, most weekly and monthly magazines issued in Japan are marked with this structure. GS1 Japan cooperates with Magazine Number Agency in registration and management of the code.

For books, we use two EAN-13 symbols to encode necessary data. The first one is ISBN, made up of 3-digit ISBN prefix element "978"; 9-digit consist of 3 elements: Registration group element, Registrant element, and Publication element; and 1-digit check digit. The second one is made up of: 3-digitprefix "192" for the 2nd bar code unique for Japan; 4-digit book classification code; 5-digit price; and 1-digit check digit. GS1 Japan works together with Japan ISBN Agency in registration and management of the number.

#### 1.2.2 Coding for Fresh Food

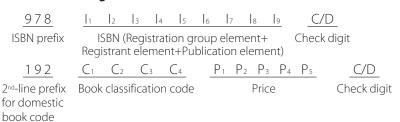
In Japan, many agricultural cooperatives (approx. 800) get GS1 Company Prefix and allocate GTIN-13 to their products. In addition, the following coding system unique to fresh foods was developed under the government initiative with GS1 Japan's collaboration. The code structure is intended for application by shippers or in supply chain including use in retail in-store marking and ordering systems.

The code is made up of: a 4-digit fresh food prefix number, "4922"; 5-digit domestic fresh food standard article code (product name number); 1-digit cultivation method classification for identifying organic farm products or hothouses, etc.; 1-digit size classification for identifying size, e.g., S, M, L; a 1-digit weight/sales unit classification for identifying sales unit, e.g., case, or volume/weight such as 100g or the number of units contained in a package; and a 1-digit check digit.

Fig. 1.2.1-1 Code Structure for Periodical Publications (magazines, newspapers, etc)

<u>491</u>	0	1	$V_1$ $V_2$	$\underline{Y_1}$	C/D	0	$P_1$ $P_2$ $P_3$ $P_4$
Prefix	Spare code	Current magazine code	Volume number	Year code	Check digit	Spare code	Price
							Add-on code

Fig. 1.2.1-2 Code Structure for Books



#### Fig. 1.2.2-1 Fresh Food identification code structure

### 1.3 GLN (Global Location Number)

GS1 Japan has been promoting the use of GLN (Global Location Numbers) as a location code in B2B transactions. In Japan, there are currently two GLN numbering structures as shown in the table below. To further promote and encourage the wider use of GLN, GS1 Japan operates GLN database and enable GCP holders to register and update their individual location information. We provide GLN and related details in addition to GCP holders' information via GEPIR.  $\nearrow$ 

At present GLN is being used to identify companies and business locations mainly in the e-marketplaces of department stores and in the EDI between the Japanese Consumers' Co-operative Union and its suppliers. We have additionally recommended the use of GLN to companies adopting the Ryutsu BMS, the new EDI standard. (See 2 for details.) In this EDI standard, GLN is used to identify EDI message senders and receivers. The number of users of GLN has increased in proportion to the number adopting the Ryutsu BMS.

Table 1.3-1 GLN Numbering Structure in Japan

1	2	3	4	5	6	7	8	9	10	11	12	13	NO. Ca	pacity
M1	M2	M3	M4	M5	M6	M7	L1	L2	L3	L4	L5	С	1,000<	<100,000
M1	M2	M3	M4	M5	M6	M7	M8	M9	L1	L2	L3	С	101<	<1,000

M = GS1 Japan assigned Company Prefix

L = Location Reference assigned by Company Prefix holder

C = Check Digit

### ■ 1.4 Billing System Using GS1-128

A public utility charge collection service was initiated by Seven-Eleven Japan Co., Ltd. and Tokyo Electric Power Company in October 1987, after GS1 Japan at the time established a code system using EAN-13 symbols in the same year.

Subsequently, most of the Japanese convenience store chains have joined and the system has been expanded to include gas bills, telephone bills, insurance fees, broadcasting fees, water bills, credit bills, mail-order bills, national pension premiums, and various tax bills. The number of bill issuers has reached a figure of 8,000 (including the service sector and  $\nearrow$ 

public bodies), the number of convenience stores offering the service system is about 30 (over 40,000 stores), and the total collected amount exceeds 8 trillion yen (US\$ 7.3 billion) / year in 2008. In 2007 the turnover from processing public utility payments collected at Japan's three largest convenience store chains (Seven-Eleven Japan, Lawson Japan, and FamilyMart) exceeded their turnover from merchandise sales, and the resultant increase in customer visits to the stores also contributed to greater sales. The initial system used 3 or 4 EAN-13 barcodes to encode the necessary information. To enable operation ease and efficiency, new system using single GS1-128 barcode was introduced in May 2001.

Fig. 1.4-1 Sample Payment Slip

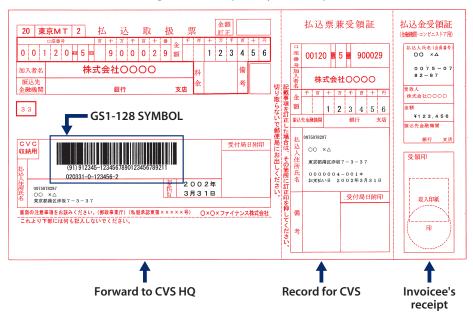


Fig. 1.4-2 Code Structure (44 digits) for Payment Slip

	(91) <u>MMMMM</u> ②		<u>T</u>
Data item		Content	Number of Digits
1	(91)	Al (for data item)	2
2	MMMMMM	Second digit of company prefix (9 or 5) + company prefix (five digits)	6
3	EE (21digits)	free use	21
4	R	Re-issue (times of re-issuance)	1
(5)	YYMMDD	Payment Due date	6
6	F	Postal tax indicator flag (0=not required, 1=necessary )	1
7	РРРРРР	Amount due (in Yen)	6
8	Т	Check digit (modulus 10)	1

### 1.5 Food Traceability

Recently, the food industry has been facing higher demand for food safety as well as fiercer competition. Consequently, it is increasingly required to understand and provide an unprecedented high level of detailed information about food products. Some companies and industries have responded by implementing food safety and traceability systems and building an operational systems using GS1 system. Here we will introduce some case examples of a traceability system that records transaction data for individual ID numbers mainly of beef using GS1-128 barcodes and GS1 keys and a food safety and tracea-

bility system that describes GTIN and relevant attributes (Als) using GS1-128 or QR code in the processed food industry. For detail about QR code, please see 1.7 QR code.

#### 1.5.1 Beef

After the outbreak of the BSE (Bovine Spongiform Encephalopathy) scare in 2001, securing the traceability of beef produced in Japan became a pressing issue. When the Beef Traceability Law took effect on December 1 2003, the traceability of domestically raised cattle was mandated. The traceability system encompasses supply chain businesses such as producers, slaughterhouse operators, packers, distribu-

tors and retailers.

Today, every one of more than 4 million cattle raised in Japan (cattle born in or imported live into Japan) is assigned a 10-digit individual cattle ID number by the National Livestock Improvement Center, a government affiliated organization that manages the national cattle database. Each beef cow wears two ear tags marked with this ID number. Information on each beef cow including the gender, breed, date of birth, feeder's name, date of slaughter, is recorded and stored in the database.

When meat packers distribute their product (meat parts or sub-prime cuts) to wholesalers or retailers, they must include the cattle ID number on distribution label on the carton or shrink-wrapped package.

The 10-digit cattle ID number is encoded in a GS1-128 barcode using AI (251) together with other information keys including GTIN (assigned by the packers),

weight, production date, carton ID, and lot number. It is mandatory to display either the cattle ID number or lot number on a meat package sold to consumers at retail establishments. Most retailers display the cattle ID on the meat label. Retailers produce consumer package labels that state the cattle ID number in human readable numeric format captured from the barcode on the distribution label.

Consumers can trace information about the beef they have purchased using this ID number as a key on the website of the National Livestock Improvement Center. Some consumer package labels carry a 2D QR code prepared for reading by mobile phone users that contains a hyperlink to the national database website. This gives consumers an alternative way to access information about beef cattle, as the QR code can be read and decoded using many types of mobile phones sold in Japan.

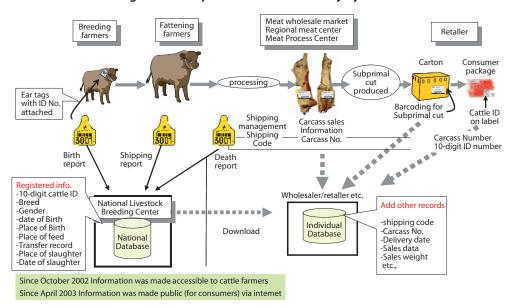
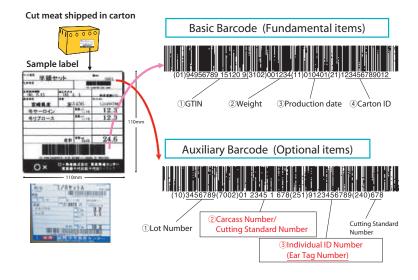


Fig. 1.5.1-1 Japanese beef traceability System

Fig. 1.5.1-2 Tag

Fig. 1.5.1-3 Standard Physical Distribution Barcode Label System for Meat





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The law also covers restaurants that specialize in beef dishes, such as sukiyaki, steak, and barbecue restaurants. These restaurants are required to clearly display the cattle ID or lot number of the beef used in the dishes served to customers.

Before the BSE issue arose in Japan, a standardized GS1-128 data format used as a distribution label for meat products (shown Fig. 4.2.1-3) had already been in place through a voluntary initiative in the meat packing industry. After the regulatory requirement took effect, the Cattle ID number was incorporated into the label later.

#### 1.5.2 Pork and Poultry

A compulsory law like the Beef Traceability Law does not exist for pork and poultry. However, in spring of 2007, the meat industry introduced the GS1 Standard System for pork and Poultry and uses it in a similar way to the Beef Traceability Law to prevent transmission of infectious diseases to consumers and avoid the loss of sales opportunity.

#### 1.5.3 Processed Food

One of the features of processed food manufacturers is the preparation of many raw materials, various manufacturing processes, and high-mix, low-volume production. For example, Kewpie Corporation, which produces processed foods such as mayonnaise and dressings, deals with approximately 800 kinds of raw materials and packaging materials. Also, the product attributes of these foods require tight safety controls, and employees are required to confirm safety procedures in various ways. Moreover, demands and responsibilities regarding safety and security have

recently increased, such as the introduction of HACCP, establishment of traceability, response to allergen description labeling, and increased items of information to provide in product specifications. For example, Tsukishima Foods Industry Co., Ltd., which deals with raw materials including margarine, shortening, and purity lard, has increased its number of employees engaged in quality control and assurance 20 times in 20 years.

Processed food and food material manufacturers urgently need to implement systems to respond to the above-mentioned business environment. Here we will introduce case examples of food safety and traceability systems using GS1 Als encoded in GS1-128 or OR code.

#### 1.5.3.1 System Outline

Processed foods are manufactured by combining various raw materials. It is critical to prevent raw material combination errors and the use of expired raw materials. For this reason, GS1 Japan published traceability guidelines for material and processed food manufacturers. When manufactures receive and stock materials, they produce a label with a GS1-128 or QR code carrying information of the material according to the guidelines. The material name, manufactured date, expiry date, lot number, etc. are encoded using Al. When combining materials, workers can prevent raw material combination errors and the use of expired raw materials by scanning this barcode with a hand scanner. Storing work records scanned with a hand scanner enables traceability. In addition, since actual inventories including the expiry date, lot number, etc. can be identified using the data, it is possible to

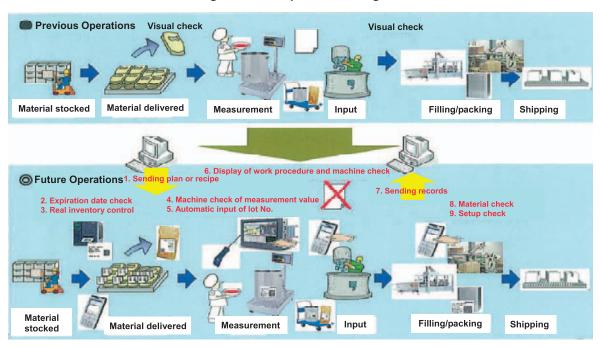


Fig. 1.5.3.1-1 Operation changes

achieve proper inventory levels and reduce costs.

Fig. 1.5.3.1-2 Encoded Information



#### 1.5.3.2 Adoption in the Upstream Supply Chain

This system was originally used by manufacturers on a voluntary basis by attaching barcodes to stocked products to prevent combination errors in their own factories. Later, barcodes were also attached to shipping products not only to prevent combination errors but also to be used for traceability purposes. At the same time, companies have widely encouraged their suppliers to print the barcode on products to be delivered according to the same rules so that they would not have to produce and to attach barcodes to other companies' products. As a result, this information display system has now been used extensively not only by manufacturers of end products but also in the supply chain upstream. In other words, food safety and traceability systems limited to a single company's internal procedure have been developing into a food safety and traceability system for the entire supply chain in a broad sense.

For example, the processed food manufacturer Kewpie Corporation requires suppliers that deliver materials to the company to print the barcode on products according to the same rules. The numbers vary by factory, but approximately 30 to 50 percent of suppliers deliver products to which QR codes including GTIN and relevant attributes are attached as requested by the company. The raw material manufacturer Tsukishima Foods Industry Co., Ltd. has decided to implement the system requested by the company to which it delivers materials. As a result, Tsukishima has worked toward implementing food safety improvements and cost reductions, as well as establishing traceability in a supply chain made up of several companies, by shipping materials with labels carrying QR codes including GTIN and relevant attributes. Tsukishima has also encouraged its own suppliers to implement the system and it has been used extensively further upstream in the supply chain. GS1 Japan is planning to update the guideline to expand the scope of food traceability and improve its quality to show the usage of GS1 standards in the supply chain upstream.

#### 1.6 GS1 DataBar

Since the 2006 GS1 DataBar Adoption Plan Announcement, GS1 Japan has been promoting the symbol in the Japanese market. GS1 DataBar attracts attention because of its capability to carry additional data other than product identification. A nation-wide readiness is still yet to come because of various challenges, thus continued efforts and communication with the retail industry will be necessary.

GS1 Japan has organized the local GS1 DataBar Task Force involving several retailers, manufacturers and wholesalers. The Task Force is supported by a technical advisory team comprising major solution providers. Together with the Task Force, GS1 Japan has developed a local guideline to help users understand the GS1 DataBar and the potential business benefits derived from the use of these symbols. The document was published in March 2011. The guideline will be updated continuously with new business cases and implementation example.

#### 1.6.1 Expectations and Challenges in Japan

The GS1 DataBar is perceived as a new tool that will help improve product management especially in the food chain industry. However, the symbol's ability to enable unique global identification of products such as fresh produce or variable measure fresh food is appreciated less in Japan than in other regions. Japan's domestic fresh food supply chain and its business practices are complex, and this poses an obstacle to immediate migration from the restricted circulation number (RCN) to GTIN on fresh produce. The large number of small growers and Japan's public market auction system for fresh produce and seafood make source-identification seem less valuable or a less pressing issue.

The pace of readiness and replacement by those on the accepting side is another challenge. Japan has a large number of small and medium retail chain as well as wholesalers. It makes education and promotion an important and challenging task. Even after bigger businesses are won over, smaller players tend to use their equipment longer and do not rush to replace it.

# 1.6.2 Promoting the value of using the GS1 Application Identifier

Retailers in Japan are currently handling additional data at point-of-sale such as price mark-downs or sell-by-dates. But the data format and the data carrier are not standardized. Typically the data carriers used are Code-128 without the GS1 Application Identifier or second EAN-13 symbols made to work with omnidirectional, fixed POS scanners to process additional

data. Because these data carriers are used for limited data lengths (usually 22 to 26 digits) and exclusively in-store, GS1 Japan is promoting that the importance and benefit of the GS1 DataBar lies in standardized data strings and in its possibility for expanded data as well as use in open supply chains.

GS1 Japan focuses on educating the retail industry on the value of using a common data set in a standardized way with the GS1 Application Identifier. The guideline published in March 2011 introduces the GS1 Application Identifier from the basics, including examples of use cases or pilot cases for POS in other countries, and encourages the use of the GS1 Application Identifier for additional data, even if some of the data are only for in-store use.

# 1.6.3 Promoting the guideline and driving broader awareness

GS1 Japan produced a video showcasing the business benefit of using GS1 DataBar as well as Application Identifiers in 2011. The video is used in barcode education courses to promote better understanding about the symbol. We also use all the occasions including industry exhibitions and seminars by related business associations to promote the use of additional data and GS1 DataBar.

Fig. 1.6.1 GS1 DataBar Guideline-Use case in Retailer

# Automatic Discount for short shelf life products Using GS1 DataBar Expanded

- 1. GS1 DataBar Expanded with expiry date/hour data is attached
- 2. Configure the store system to check the number of date to the expiry date and discount rate accordingly.
- 3. Place the sticker on the package that came in to the discount period

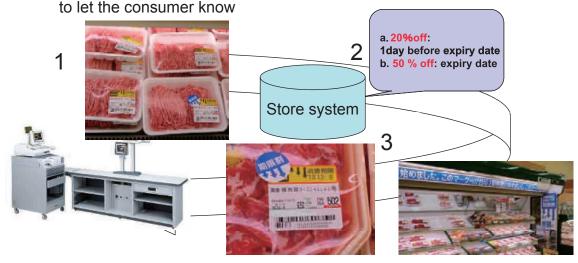


Fig. 1.6.2 Panel promoting GS1 DataBar use in Retail Technology Show





### ■ 1.7 QR code

QR code is pervasively used in Japan. It is regarded as the "Mobile barcode" because of the wide use in mobile application. It is also associated with traceability because of various use cases.

#### 1.7.1 QR code introduction

QR codes are widely used in Japan and throughout Asia. It was invented in 1994 by Denso (now Denso Wave), one of Toyota Motor Corporation's group companies. It was approved as an ISO international standard symbol (ISO/IEC 18004) in June 2000. This two-dimensional symbol was initially created for improving production control procedure of automotive parts. After the specification was made publicly available, QR code became very well-known and widely used. In fact, it is considered to be "the 2D Symbol" in Japan.

Today's widespread use of QR codes is due to the incorporation of a bar reader for QR code in mobile phones with cameras in the early days of mobile communication. The most popular use of QR code in Japan is to encode URL of a mobile website. More than 90% mobile phones in Japan feature a camera with software that can read and decode information contained in a QR code, which has literally made the symbol ubiquitous in Japanese daily life. Now it is almost the norm for mobile phones to also have software that generates QR codes for any given data. QR codes are not only visible everywhere and every day in Japan, but they are also scanned (and sometimes generated) by consumers. (see 4.2 for Mobile Solutions).



The use of QR codes in the mobile industry is not limited to carrying mobile URLs. QR codes also carry a variety of data including information on tickets, payments, and coupons. Such uses are rapidly increasing. Japan's major airline carriers are using QR codes for encoding boarding ticket information. Some railway companies and many on-line ticket service providers are using QR codes for tickets and admission tokens.

There are retailers and food service companies who encode mobile coupon data in QR codes. In such cases the QR codes are either printed on paper or displayed on a customer's mobile phone screen and read with image readers. The use of QR codes will only increase in the future steadily, if not phenomenally.

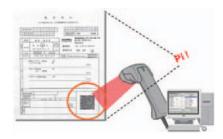


Another important use of QR codes is for traceability in food and other product supply chains. An increasing number of upstream suppliers of processed food use QR codes by encoding GS1 Data defined by Application Identifier standards (see 1.5.3 and 4.1.2.3). Government organizations recommending traceability acknowledge the QR code as an optional data carrier for implementing a traceability system. QR codes are typically used in labels too small to carry GS1-128. The industry guideline for surgical steel instruments allows QR code as a standard symbol together with GS1 DataMatrix to carry GTIN and serial number.

#### 1.7.2 Various Applications of QR codes

QR codes are presently finding a wide range of applications in various industries.

#### (1) Prescription data for dispensing pharmacies



A new service has started in which prescription data is encoded into QR codes and printed on prescriptions. The specifications for recording the data have been standardized by the Japanese Association of Healthcare Information System Industry (JAHIS). Pharmacy users read prescription data with a scanner, which enters patient and prescription data quickly and accurately into a computer, preventing input errors and alterations of prescriptions. Because the service reduces the time required for data input, the

waiting time is shorter for patients and also allows pharmacists to spend more time giving instructions on dosage and administration. The encoded data include information on the medical institution, diagnosis and treatment department, physician's name, patient's name, health insurance information, and drug information. The encoded information complies with the data exchange standard of HL7 with which GS1 has concluded a Memorandum of Understanding for collaboration.

## (2) Standardization at the Japan Association of Medical Equipment Industries





GTIN and serial numbers are coded into QR codes and directly marked on steel surgical instruments. (For more details, see 4.1.2.3)

#### (3) Test System for Blood Specimens



Medical laboratories analyze and test biological specimens such as blood as commissioned by medical institutions. These specimens must be accurately managed and identified individually because a great number of specimens are handled every day for individual hospitals, test types, and test times.

At some laboratories QR code labels are automatically printed and attached by labeling equipment. The encoded data include the acceptance date, medical institution name (in Kanji), analysis and test item codes, test site code, and identification number.

### (4) Sales Management of Eyeglasses and Contact Lenses



QR codes are used to manage the sales of contact lenses and eyeglasses. For contact lenses, the product code, product name, power, base curve, and other information are encoded into a QR code about 8 mm square. The code is printed on the lens container, and the information is used for point-of-sales or inventory management.

#### (5) Visitor Management System



At various events such as exhibitions, seminars and receptions QR codes on the ID badges of visitors or event staff are scanned as individuals are entering and exiting the venue. The information is used for various purposes such as on-site management of security, marketing, and customer relations. For example, QR codes were used at the Expo 2005 Aichi Japan to control staff and vehicle entry.

#### (6) Food safety

GTIN, production date, expiry date and lot number are encoded into a QR code and used for food safety (for details see 1.5.3 Processed Foods).



### 1.8 Extended Packaging Application and GS1QR code

In 2012, GS1 standardized a new application called Extended Packaging for the brand owners to provide information or service about a product to consumers using mobile devices. For this application, the GS1 QR Code is added as an option to encode the standardized data strings. Brand owners can use either GS1 QR Code or GS1 DataMatrix to encode GTIN and the URL to which the consumers access to obtain product information.

On a product package, a GS1 QR code or GS1 DataMatrix encoding the GTIN and a URL can be displayed in addition to the EAN/UPC symbol for the supply chain use including Point-of-Sale.

Fig 1.8-1 Example of a GS1 QR code



www.dsri.jp/104912345000156

#### ◆What is the GS1 QR code?

The GS1 QR code is a subset of QR Code 2005. The data is encoded in the GS1 Standard way using FNC1 mode and the GS1 Application Identifier data format. For the Extended Packaging application, development and deployment of software to decode the GS1 QR Code and GS1 DataMatrix and process the data according to the GS1 standard is a future task.

The use of GS1 QR codes is currently limited to the Extended Packaging application.

- ◆Benefits of mobile applications using GS1 QR codes
- 1) Advantages of displaying a combination of a GTIN and URL
  - a. Allowing the consumer to quickly and directly access to the detailed information or service web page for the product itself.
  - This saves consumers the time and the number of "clicks" to reach the intended information/services compared to be led to the top page of product brand or company.
- b. Allowing the brand owners to run promotion/ marketing campaign easily and effectively. Having a URL with GTIN as an entry point to cam
  - paigns enables brand owners to collect more information about the relationship of each product and participants to the campaign. Information

including what product did this consumer buy and the personal information such as age, gender or the region/city of residence can be collected and sorted out with relative ease. This will give brand owners a tremendous advantage for marketing and merchandising.

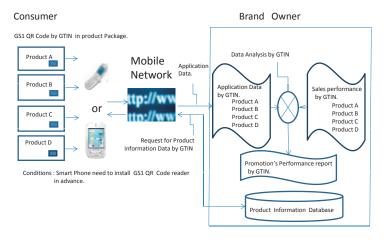
Fig 1.8-2 Example of Product Website



#### www.dsri.jp/104912345000057

- 2) Allowing the brand owners to conduct effective marketing research
  - Since GTIN and standardized data strings are used, linkage with other systems and databases is possible. For example, the company collects applicants' data with GTIN, which can be matched with sales promotion and sales performance by GTIN Level.
- 3) Possibility to encode more detailed product attribute data in addition to URL with GTIN Where brand owners see it suitable, they could add the data such as lot number, serial number etc. to encode in an Extended Packaging symbol. This will allow them to provide more granular information or services to the consumer.

Fig 1.8-3 Example of Extended Packaging Application.



### 2. eCom (EDI)

# 2.1 History and Current Status of EDI in Japan

EDI in the retail sector in Japan started with the Electric Ordering System (EOS) using the JCA Protocol (\*1), the standard data communication protocol drawn up in 1980 by the Japan Chain Stores Association (JCA). In the 1990s and thereafter, EDI also came to be adopted for business processes other than ordering. And in the 2000s, based on Efficient Consumer Response (ECR) and Quick Response (QR) procedures, Ryutsu (\*2) Business Message Standards (known as Ryutsu BMS) was established for the purpose of achieving of information sharing among companies.

#### 2.1.1 From the JCA Protocol to the Ryutsu BMS

The JCA Protocol drawn up in 1980, became widespread as an EOS for retail businesses. It was designated in 1982 by the Ministry of International Trade and Industry (present Ministry of Economy, Trade and Industry (METI) as the standard communication protocol for the retail industry (J Protocol). After that, the J Protocol was also adopted by retail businesses other than supermarkets as a main tool for EDI. The business procedures covered by EDI expanded from the EOS to shipping and receiving of goods, invoicing and payment. On the other hand, with the spread of the Internet in 2000 and later, the following issues connected with the J Protocol began surfacing:

- · Low speed
- Inability to deal with Kanji characters and images
- Necessary communication equipment was discontinued
- Difficulty in adding new data attributes due to the fixed-length formatting
- Message formats differed from retailer to retailer Concerned about the situation, Japan's two supermarket organizations cooperated and in June 2005

started investigating a next-generation EDI.

Their examinations were performed as part of the project for promoting the optimization of the entire supply chain conducted by METI from FY2003 to FY2005. METI continued the Supply Chain Information System Standardization Project for three years from FY2006 to FY2008 to support standardization measures for supermarket businesses. As a result, in April 2007, the Ryutsu BMS were created as a new EDI standard. The Ryutsu BMS is now being increasingly adopted throughout the Japanese retail industry.

#### 2.1.2 Outline of the Ryutsu BMS

The Ryutsu BMS defines the followings:

#### Communication infrastructure

Now that the Internet is widely used, the Ryutsu BMS designates the following three standard communication protocols:

- Two server-to-server protocols: ebMS and AS2
- One client-to-server protocol: JX Protocol (\*3)

In addition, guidelines for secure internet communicationwere prepared., And the use of three certificate authorities that meet the guidelines are recommended.

#### **Standard Messages**

The standard messages are classified into three types and managed for each type of business process model as follows:

#### 1) Basic messages:

Intended for use at supermarkets, drugstores, do-it-yourself (DIY) stores, etc., 26 basic messages were published on the basis of an ordering business model, which covers from order placement by the retailer and to the shipment and receipt of the placed order. In 2010, retailers and the apparel industry worked together to develop peer-to-peer product informa-

#### \*1 JCA Protocol

This is the standard communications protocol for electronic ordering established in 1980 by the Japan Chain-stores Association (JCA). The communication circuits available for the protocol are public circuits (2,400 bps) and DDX circuits (9,600 bps), and Kanji and images cannot be transmitted. DDX circuits are packet communication services using telephone circuits provided by NTT.

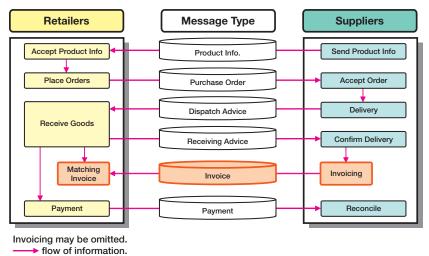
#### \*2 Rvutsu

Ryutsu is the Japanese equivalent of a supply and demand chain, and typically consists of three groups: manufacturers, wholesalers and retailers.

#### \*3 JX Protocol

This is the communications protocol for transmitting messages from a client terminal to a corresponding server over a TCP/IP network. Using the international SOAP-RPC standard, this protocol features functions equivalent to those of the J Protocol. The JX Protocol has become the standard communications protocol for exchanging EDI messages between a client and a server in the Ryutsu BMS.

Fig. 2.1.2.2-1 Typical Turnaround Business Processes and Ryutsu BMS Messages between Retailers and Suppliers



tion data messages.

2) Department store messages: Japanese department stores have unique transaction models that are different from those of other retailer categories. For example, they register a merchandise purchase when the merchandise has been actually sold, and also they need to manage pre-ordered seasonal gifts for the Japanese custom of giving gifts twice a year, in sum-

Retailers

mer and at year-end. Therefore department stores use 27 messages in their transactions.

#### 2.1.3 Users' commitment to Ryutsu BMS

According to a survey conducted by GS1 Japan in July 2012, 121 retailers and 175 wholesalers or manufacturers have already adopted the Ryutsu BMS. The survey results by business category and product are described in Fig. 2.1.3-1.

Fig. 2.1.3-1 Number of companies implementing the Ryutsu BMS As of June 1, 2012

Business Category	Adopted	Plan to adopt	Subtot
1. Supermarket	86	10	96
2. Department Store	3	7	10
3. Drugstore	4	4	8
4. DIY Store	4	0	4

5. Cooperative Store 0 3 Total 100 21 121

Wholesalers or Manufacturers **Business Category** Plan to adopt Subtotal Adopted 1. Food, Beverage Wholesaler 47 48 1 4 2. Confectionery Wholesaler 18 22 3. Commodities, Cosmetics 17 4 21 Wholesaler 4. Drug Wholesaler 2 4 6 5. Apparel, Shoes Wholesaler 9 23 32 or Manufacturer 6. Food Manufacturer 21 2 23 7. Household Goods 6 1 7 Wholesaler or Manufacturer 8. Packaging Material 4 7 11 Wholesaler or Manufacturer 9. Toys and Hobbies Wholesaler 3 0 3 and Manufacturer 10. Consumer Electronics 0 1 1 Wholesaler or Manufacturer 11. Other Wholesaler or Manufacturer Ω 1 1 Total 145 30 175

### 3. EPC/RFID

### 3.1 EPCglobal Japan

The movement to utilize RFID as a next-generation data carrier within supply chains led to the establishment of the Auto-ID Center at the Massachusetts Institute of Technology in 1999. Over 100 wholesalers, retailers, manufacturers and system vendors from around the world collaborated to advance research on RFID. Those efforts then led to the founding in 2003 of EPCglobal, a new organization that combined RFID tags and Internet technology for the purpose of standardizing and promoting EPC/RFID systems.

With the progress of globalization, supply chains have become much more complex. EPCglobal Japan was established as a part of GS1 Japan in 2004 and has been participating in EPCglobal standardization activities and promoting EPCglobal standards domestically. EPCglobal Japan provides a wide range of services such as:

- Supporting the introduction of the EPCglobal Network System
- Holding regular EPC/RFID introductory courses, including providing a UHF Gen2 demo system for users
- Holding EPC/RFID seminars in public venues
- Allocating and registering EPC Manager Numbers to subscribers

#### 3.1.1 Recent Activities of EPCglobal Japan

EPCglobal Japan has been conducting the following activities:

- Participating in various EPCglobal meetings, such as GS1 Industry and Standards events
- Holding seminars aimed at promoting the EPCglobal Network System and providing information about the EPC/RFID system and RFID business

case studies

- Establishing RFID study committees for industries interested in implementing RFID
- Holding regular meetings with EPCglobal Japan subscribers to provide information about the recent activities of EPCglobal and a forum at which subscribers can exchange opinions that can be reflected into EPCglobal activities
- Developing a promotional video to introduce best practices in Japan and GS1 standards

### 3. 2 RFID Initiatives in Japan

# 3.2.1 Japan's Initiatives for Transport and Logistics Supply Chain Visibility

Many Japanese manufacturers have offshore production sites and trade around the world. However, since they generally consign the cargo shipping associated with production and sales to other companies, it has been difficult for them to effectively manage the global supply chain. To optimize the whole supply chain, these manufacturers need to grasp the status of the transport process in real time and take necessary measures in a timely manner, but a visibility platform to share cargo movement information among global supply chain parties has not yet been established. Therefore, building such a visibility platform to capture the movement of cargo around the world using GS1 standards is under consideration.

The activities to make the whole supply chain process visible using automatic identification technologies such as RFID have been accelerating among Japanese manufacturers for several years. The Ministry of Economy, Trade and Industry (METI) has established the Study Committee for T&L Supply Chain Visibility



Fig 3.1.1-1 EPCglobal Japan study committee



for which EPCglobal Japan is the secretariat. The Study Committee consists of representatives from METI, the Ministry of Land, Infrastructure, Transport and Tourism (MLIT), industry associations, academia and companies from the consumer electronics industry and transport & logistics industry. EPC Information Services (EPCIS) has been one of main subjects of study in the committee because it is considered to be the most effective tool for supply chain visibility. The study committee is also considering adopting EPCIS in a port information system currently under development and will continue further discussions on EPCIS.

# 3.2.2 Cooperation with APEC(Asia Pacific Economic Cooperation)

When building a system to share cargo movement information, it is crucial to adopt technologies based on international standards and obtain the agreement of the countries and industries involved in its operation. METI hosted a Supply Chain Visibility workshop at the APEC meeting in September 2010 in Sendai, Japan. In this workshop, METI discussed the importance and necessity of supply chain visibility, and representatives of various industries, governments, and international standards organizations reported on their perspectives and efforts.

In response to the outcome of this workshop, the APEC Ministers for trade declared in a joint statement that APEC would continue to consider supply chain visibility. Based on the statement, METI started the APEC Initiative on supply chain visibility. The objective of the APEC Initiative is to achieve better understanding and awareness of the importance of supply chain visibility in the APEC region. METI has been leading the APEC Initiative and has defined the APEC Initiative process as follows in three phases. In phase 1, an information survey was undertaken using questionnaires given to port and global trade related stakeholders such as terminal operators, cargo owners, forwarders and carriers. In phase 2, pilot projects for establishing best practices were performed in several

countries including Japan. In phase 3, a feasibility study workshop was held to summarize all related activities at the APEC 2012 meeting in Kazan, Russia. Through these APEC Initiative activities, METI developed a recommendation and announced it at this APEC meeting.

GS1 Japan has been working with METI for all above activities and developed those results with METI.

# 3.2.3 APEC Supply Chain Visibility Feasibility Study Workshop in Kazan Russia

METI announced the Recommendation on Implementation for Cargo Status Information Network for Enhancing Supply Chain Visibility at the Supply Chain Visibility (SCV) Feasibility Study Workshop in Kazan, Russia. This workshop was held on 21 May 2012. Representatives of various industries, governments, and international standards organizations participated. EPCglobal Japan supported to invite representatives. from GS1 GO and the MOs of the APEC region. The workshop was held in three sessions. In the first session, country representatives shared the best practices for enhancing supply chain visibility in the APEC region. Best practices were demonstrated to the audience with concrete activities and benefits of supply chain visibility based on EPCIS technology. In the second session, METI outlined the necessary information to be shared by each stakeholder in the supply chain and introduced its APEC Recommendation. After that, EPCglobal Japan explained EPCIS, detailing technical points about how EPCIS is structured and suggesting how to develop an ideal information network to enhance supply chain visibility. In the final session, the UN/CEFACT and the WCO reported on the development progress of international standards and efforts to seek harmonization and interoperability with other international standards.

Through the SCV workshop, the results of the relevant projects including best practices were understood and recognized. The benefits of supply chain visibility were acknowledged and the scope of the APEC



Fig 3.2.2.-1 APEC Supply Chain Visibility Feasibility Study workshop in Kazan



Recommendation was confirmed. EPCIS was recognized as the key technology that can solve various issues of supply chain visibility. After the workshop, The APEC Recommendation on supply chain visibility was reported to the Committee on Trade and Investment and formally recognized as an achievement of the APEC Supply Chain Visibility Feasibility Study Workshop.

The Recommendation was endorsed by the APEC Trade Ministers' Meeting took place in July 2012.

### 3.3 Industry Business Use Cases

Several industries such as apparel, gas, food, and book publishing have started adopting and implementing EPC/RFID systems.

## 3.3.1 Apparel Industry: Item Level Tagging Use Case

I.T.'S. International is a Japanese private-label clothing and accessory manufacturer founded in 2009. In addition to designing and manufacturing its own line, I.T.'S. also has a chain of retail stores, the first of which opened in the heart of Tokyo's Harajuku fashion district in February 2010. As of May 2012, there were 13 I.T.'S. stores in operation.

I.T.'S. was an early adopter of EPC. The company's management realized the many advantages this technology could bring to their stock management, store operations and logistics, and decided to use it as a competitive advantage. As a result, they were the first company in Japan to implement UHF item-level tagging. In every I.T.'S. store, every single item—jackets, skirts, trousers, socks—has a hangtag or product label with an EPC tag embedded in it.

Stock-taking is efficient for store employees. EPC tags encoded with GS1 Serialized Global Trade Item Numbers (SGTINs) are attached to individual articles at

the manufacturing factories. They are first read when clothing items arrive at distribution centers. Once the shipment is received and contents are verified, each carton of items is labeled with an EPC/RFID tag. This tag is encoded with a GS1 Serial Shipping Container Code (SSCC), uniquely identifying it as a logistics unit. This allows the entire carton to be inspected in seconds when it arrives at a retail shop, simply by scanning the label with a handheld EPC/RFID reader. The tags on the individual items of clothing enable a full-store inventory to be taken at any time in just a few hours. I.T.'S. has achieved significant benefits by deploying this solution, saving time and money on store operations. Their store each stocks about 15,000 items. Performing a store inventory without this system would likely take two employees four days to complete. With the system in place, a single person can take a complete storewide inventory in less than two hours. The shops now take inventory every month to ensure increased inventory accuracy.

The EPC/RFID system does not only benefit workers in I.T.'S. stores—their shoppers are also seeing a noticeable difference. In I.T.'S. boutiques equipped with this system, when a customer brings articles of clothing to the check-out counter to purchase them, a clerk simply places the items on the countertop and the total price appears instantly on the cash register. The points of sale are equipped with RFID scanners that immediately read the customer's items and calculate the amount to be paid.

I.T.'S. is expanding its presence in Tokyo, and all new shops will be equipped with this system. The company is also looking to take advantage of other services made possible by the item-level EPC/RFID tags that are already on their products, such as smart fitting rooms, which would suggest other items that would match what the shopper is trying on, or RFID-based Electronic Article Surveillance to prevent shoplifting.

Fig 3.3.1-1 I.T.'S. international Harajuku shop, EPC hangtag, and inventory-taking in the shop







## 3.3.2 Gas Industry: Activities of the Japan Industrial and Medical Gases Association

Some 15 million gas cylinders are estimated to be in distribution in Japan. A variety of gases such as oxygen, hydrogen and CO2 are widely used in industry and there are also a huge number of high-pressure gas cylinders in use. There had been no standardized method of managing gas cylinders. Some companies managed them using internal barcode systems while other companies used numbers engraved on the cylinders. It had been difficult to determine the actual owner of a neglected cylinder because two thirds of the gas distributors had not adopted a barcode system. They just visually read the number engraved on a cylinder and copied it on a paper form. Neglected or missing high-pressure cylinders pose a very serious problem because of the risk of explosion due to corrosion.

The member companies of the Japan Industrial and Medical Gases Association (JIMGA) had tried to solve the problem using a barcode system, but it was not successful since there was no standardized barcode management method and no interoperability among the gas suppliers. In addition, barcode labels were not durable enough for business operations in such a harsh environment. JIMGA thus decided to use EPC/

RFID for managing gas cylinders and developed several types of EPC/RFID tags to attach to various types of cylinders.

Each tag encoded with a Global Returnable Asset Identifier (GRAI) is read or written at gas cylinder filling stations by means of handheld scanners, and trucks carrying RFID-tagged cylinders pass through antenna gates for bulk reading of their cylinder shipments.

By using the standardized RFID system, JIMGA expects not only to solve problems such as the handling of neglected or missing cylinders but also to achieve more efficient distribution of gas cylinders by managing them as assets. As of May 2012, this system has been implemented by 6 companies at 38 distribution centers and EPC/RFID tags have been attached to about 151 gas cylinders. JIMGA is planning to expand the implementation.

## About the Japan Industrial and Medical Gases Association (JIMGA)

JIMGA strives to improve and rationalize the production, distribution, and use of industrial and medical gases as well as the production and marketing of facilities and equipment associated with medical gases and equipment used for home therapy. Number of member companies: 1,200.











#### 3.3.3 Food Industry: Cage Trolley Management

The Cage Trolley Management System was developed by Kibun Trading Inc., a member company of the Kibun Group, and utilizes EPC/RFID technology to manage cage trolleys as company assets. In October 2008, the Kibun Group implemented this system at major distribution centers for refrigerated foods.

An EPC tag, which includes a GRAI, is attached to each trolley. The serial number part of the GRAI, which indicates the year and month of purchase (YYYYMM) followed by the trolley number (-XXX), is prominently displayed on each trolley.

To track the location of the trolley, the EPC tag is scanned during shipping and receiving. During shipping, the barcode of the delivery point is scanned with a handheld reader. This reader is also used to scan the EPC tag. This creates an association between the delivery point and the trolley used. When the trolleys are returned, they simply pass through a gate equipped with an EPC/RFID reader which electronically reads and stores the returned trolley information. By tracking the location of each trolley, it is possible to reduce the risk of loss. This enables the company to better manage the number of trolleys needed. Knowing the frequency of use also helps the company to manage the maintenance and life cycle of the

trolleys. Through the implementation of the Cage Trolley Management System, the Kibun Group has improved the efficiency of its shipping operations and asset management.

Based on the success of this system, the Kibun Group has decided to implement EPC/RFID in all of their distribution centers throughout Japan.

#### 3.3.4 Book Publishing Industry: Item Level Tagging Use Cases

In Japan's publishing industry, the high return rate of books, which is estimated to be about 43%, has been a longstanding issue. In the nation's traditional book trade, consignment ordering, which allows bookstores to return unsold items anytime, is commonplace. This leads to retailers placing more orders than they can actually sell and then having too many returns.

Shogakukan, one of Japan's major publishers, has been tackling this issue through RFID implementation since 2008. As of May 2012, Shogakukan has attached UHF Gen2 tag labels to 15 titles with total 2.1 million copies. Each copy is uniquely identified with RFID, so Shogakukan can try setting two different trade conditions to each title to compare return rates. One trade condition is conventional consignment ordering and the other is optional non-consignment ordering,

Fig 3.3.3-1 EPC/RFID operations at a distribution center for refrigerated food



**Cage Trolley** 



Fitting attachment for EPC tags



Cage Trolley name board



**Reading EPC tags** 

which offered bookstores a higher profit margin on each copy sold, but set some restrictions on returning unsold books. The publisher thought this would motivate retailers to sell more books and lead to a more realistic number of orders placed.

The booksellers themselves also found another benefit from optional non-consignment ordering.

Every bookseller was able to receive the exact number of books that they ordered with the non-consignment option. In pre-tag days, the total number ordered sometimes exceeded the number of copies in the first printing. In such a case, publishers are unwilling to print extra quantities when there is a high risk of returns.

As a result, the return rates for most of the tagged titles were reduced significantly. Shogakukan was satisfied with this result and it is planning further implementation in 2012.

Moves to introduce RFID tags have begun not only in publishing companies but also in bookstores.

Kinokuniya Co., a large chain of bookstores operating across Japan, on July 15, 2010 began attaching UHF Gen2 tags to the foreign publications it sells. Attaching tags to all of its stock of foreign publications would involve processing some 1,500,000 copies. The prices of foreign publications differ even for the same title because of differing exchange rates at the time the item is imported. In the past the

International Standard Book Number (ISBN) of the publication was the only data they could use to identify publications and manage sales. By utilizing electronic tags capable of identifying each copy, the company can now more accurately analyze its sales. Kinokuniya aims at increasing the efficiency of its inventory control, too.

Another large bookstore chain, Maruzen Bookstores Co., started tagging its stocks of foreign publications at its Marunouchi main store on January 2011. The tagged publications amount to approximately 200,000 copies. Before implementing RFID, the company outsourced its inventory work because it took 20 persons 12 hours to do and had to be done outside store hours. With RFID, it takes 6 persons less than 5 hours, so the work can be completed by its own employees and it has led to a reduction in outsourcing costs. The tagged books are also staff-friendly. It was not easy for shop staff to find a requested book on the shelves because the books and their titles are written in various foreign languages. By passing a handheld RFID reader over the books on the shelves, staff can locate a given title because the reader beeps when it reads the designated book tag. The company is now piloting a solution for preventing shoplifting by combining RFID with an image recognition technique.







Fig. 3.3.4-2 Reading EPC tags in the bookstore (Inventory-taking and checkout at POS)







### 4. Solutions

### 4.1 Healthcare

#### **4.1.1 Pharmaceutical Products**

#### 4.1.1.1 Medical Prescription (Rx)

Medical errors and accidents happen so frequently that the need to standardize the supply chain from manufacturers to patients is widely recognized in the healthcare industry. And the Ministry of Health, Labour and Welfare (MHLW) drafted the "Implementation Guideline for Bar-coding of Prescription Drugs" in March 2006 with the cooperation of FPMAJ (\*1) and GS1 Japan. After gathering various comments from the public up until June, MHLW announced the guideline in September 2006.

This guideline adopts GS1-128, GS1 DataBar Limited and GS1 DataBar Limited Composite Symbology as

well as GS1 DataBar Stacked and GS1 DataBar Stacked Composite Symbology as shown in Fig. 4.1.1.1-1.

The implementation of the Guideline was started in September 2008. The guideline requires the barcode labeling of GTIN, expiration date and lot number for biological products, and the barcode labeling of GTIN for the other products. This guideline was a little bit revised in June 2012, and the revised part of the guideline will be fully implemented in 3 years.

#### 4.1.1.2 Over the Counter (OTC)

MHLW has not yet commenced a standardization initiative for over-the-counter (OTC) drugs, though most of them already bear JAN(GTIN-13 in EAN/UPC symbology) on their packages.

Fig. 4.1.1.1-1 GS1 Barcodes in Pharmaceutical Products



705-25:0

705-25:0

705-25:0

705-25:0

705-25:0

705-25:0

705-25:0



GS1 DataBar (01) GTIN



GS1-128 (01) GTIN

(17) Exp. Date

(10) Lot / Batch No.

GS1 DataBar Composite

(01) GTIN

(17) Exp. Date

(10) Lot / Batch No.

GS1 DataBar (01) GTIN

<sup>\*1</sup> FPAMJ

#### **4.1.2 Medical Devices**

#### 4.1.2.1 The guideline issued by MHLW

The Japan Federation of Medical Devices Associations (JFMDA) resolved to use the EAN/UPC and GS1-128 symbol in 1998, which was followed by the publication of the guideline in 1999 with the help of GS1 Japan. However, the use of these standards had been optional for each company.

In March 2003, MHLW published its "Vision for the Medical Device Industry." The accompanying "Action Plan" strongly encouraged the industry to promote the use of information technology systems to build a new product database and use bar codes to secure patient safety.

In 2004, for the purpose of inducing the implementation of the agreed-upon standard, MHLW started monitoring its use through JFMDA. MHLW has also been monitoring the coverage of item registration in the database.

In September 2007, MHLW announced the draft guideline for barcode marking on medical devices, which was prepared by joint effort with JFMDA. After taking public comment procedure twice where the draft was modified accordingly, MHLW issued the bar-

code making guideline in March 2008.

#### 4.1.2.2 Implementation of the Guideline

According to the survey conducted by MHLW in September 2011, more than 78% of medical devices existing in Japan are registered in MEDIS-DC database and 95.2% are shipped with GS1-128 symbol labels as shown below.

#### 4.1.2.3 Direct Marking for Surgical Instruments

Japan Association of Medical Equipment Industries (JAMEI) published the first guideline for laser marking 2D symbols on surgical instruments for the purpose of patient safety, traceability and effective stock control at the hospitals in November 2006. Since QR code is ISO standardized and so popular in Japan, JAMEI selected QR code in addition to DataMatrix as standard for 2D data carrier.

In July 2010 the GS1 Healthcare Japan (See 6.2) established the "Subcommittee for the Marking of Surgical Instruments," and surgeons at medical institutions, surgical instrument manufacturers, laser marking agents and other interested parties are studying the method for marking the GTIN and serial numbers on surgical instruments.

Unit package Option outer inner (small size) GS1-128  $\bigcirc$  $\bigcirc$  $\bigcirc$ Symbol  $\bigcirc$ ISO 2D Symbols Indicator Digit 0 1 to 8 Application Identifier (01) (17) (10)or(21) (01) (17) (10)or(21)

Table 4.1.2.2-1 MHLW Guideline for Barcoding Medical Devices

Table 4.1.2.2-2 Barcoding Medical Devices in Japan (Results of the MHLW survey)

	As of 30 September 2011	As of 30 September 2010
Number of items with GTIN-13	99.0%	95.3%
Number of items registered to MEDIS-DC Database	78.9%	78.9%
Number of items GS1-128 barcoded	95.2%	86.8%
Number of individual package unit items GS1-128 barcoded	79.4%	72.6%

Fig. 4.1.2.3-1 Surgical Instruments



**Data Matrix Scanner** 



Data Matrix D.P.M



Data Matrix D.P.M



**Surgical Instruments Setting** 

### 4.2 Mobile Solutions

The following section explains advanced solutions adopting mobile phone and/or QR codes. Specific cases are also explained.

# 4.2.1 Smart ticket service using Security QR codes (SQRC)

Shiki Theatre Company has nine theatres throughout Japan and stages about 3,000 performances per year including both overseas and original musicals.

In July 2010, the company started a ticketless service called Shiki Theatre Company Smart Ticket in its Natsu

Theatre using Security QR codes (SQRC) developed by Denso Wave Incorporated in 2007. By April 2011 the Smart Ticket was introduced in all of the Shiki theatre venues throughout Japan.

Shiki enhanced security by adopting SQRC instead of normal QR codes to prevent purchases for reselling purposes and counterfeit tickets.

The mechanism is as described below. Users purchase tickets on Shiki's online Ticket reservation website. When purchasing, they request to receive SQRC Tickets by mobile phone.

The SQRC Reader Admission System consisting of an SQRC reader, a screen, and a printer (Fig. 4.2-2) is



Fig. 4.2-1 Smart Ticket usage image

installed in each theatre.

Audience are allowed admission after the QR Ticket displayed on their mobile phone is successfully scanned with the SQRC reader. If users call in their reservations by phone, they receive paper tickets by postal mail on which the SQRC is printed, so they can be admitted by scanning the paper SQRC with the reader. When the reader scans the SQRC, a seating chart is output from the printer. As the number of users increase, the system will gain recognition and smoother admission procedures are expected in the future

# 4.2.2 Prize promotion using QR codes and mobile phones

The Unique QR code is a QR code with a unique serial number. Toppan Printing Co., Ltd. has made it possible to print Unique QR codes directly on the packages of individual products. Unique QR codes are being printed inside the packages of confectionery, beverages and other products and are being used as proof of purchase in prize promotions using mobile phones

Fig 4.2-2 Admission system installed at the entrance of the theatre



by leading manufacturers such as Meiji Co., Ltd., Kataoka & Co., Ltd., Ajinomoto Co., Inc.

When consumers read these Unique QR codes with their mobile phones, they can access the prize promotion website where their serial numbers are automatically entered in prize drawings. Consumers can easily participate in prize promotions without needing to manually enter the website URL and serial numbers.

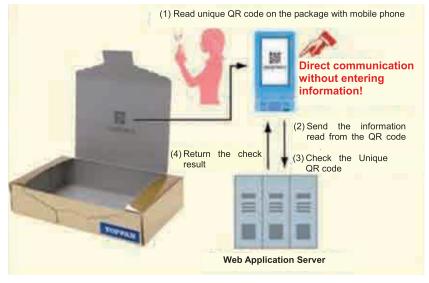
A Unique QR code can be used to limit participation to only one submission per number, as the unique number for the package is recorded in the system, which would invalidate repetitive use of the same number. Toppan Printing Co., Ltd., which also provides secretariat services for prize promotions, has confirmed that participants in promotions using Unique QR codes are almost twice as many as those in similar promotions that requires the consumer to key enter the unique number.

# 4.2.3 Inventory management system using mobile phones

Muse, a retail store operated by Hakutsuru Sake Brewing Co., Ltd., is a specialty store that deals with a wide range of products from low-inventory products such as sake cups handmade by potters to supplementary products such as appetizers and snacks. The store has improved its inventory management using mobile phones with barcode readers and cloud services. Product master data of all the products sold in the store are registered in mobile phones. When a product barcode is scanned with a mobile phone, the phone displays the product information. Therefore, inventory-taking is done by entering the quantity in

Fig. 4.2-3 Products using Unique QR codes (Left) Image of Unique QR codes usage (Right)





the phone.

Placing orders requires scanning barcodes, entering quantities, and selecting business partners. The mobile phones themselves do not have a function to check for value errors, but instead the business package system checks them.

Introducing this inventory management system using mobile phones made it possible to complete the inventory-taking within 6 hours. Before adopting the system, it took 2 days for inventory management. In addition, since mobile phones are more compact and lighter to use than dedicated terminals, the inventory-taking was easier to perform.

## 4.2.4 iPhone applications in beauty and barber industry

The National Beauty & Barber Manufacturers' Association Japan (NBBA) has supported the development of mobile applications for smartphones, such as the iPhone, and started to distribute them for free on the Apple App Store to provide information to shops, stylists, and consumers. These applications have been developed in cooperation with content providers for smartphones.

Currently, four menu categories of information are available: magazines, haircut styles, videos, and product information.

Stylists are able to use these applications to exchange hair style images and communicate with other stylists. It has raised the awareness of users, beauty and barber shops through the introduction of information media such as magazines that are not readily available in Japan. The challenge is securing income sources to support operating costs.

# 4.2.5 Shopping district aiming to increase customers in mobile business

The Motosumi Oz Street Shopping District is located near Motosumiyoshi Station in the suburbs of Tokyo. The Oz Family Club is an email newsletter providing information on child-care, local events, and shopping from the shopping district association. The newsletter had about 3,000 subscribers as of February 2011 and this has been the average number of registered subscribers.

Using the slogan, "Valuable and convenient information from your shopping district," the shopping district began soliciting new subscribers by offering the benefits of timely information.

As the number of subscribers to the Oz Family Club rises, some shops are seeing an increase in sales.

In 2010, a digital information board was installed in front of Motosumiyoshi Station that displays various information, such as about shops in the shopping district and child-care. (Fig. 4.2-7)

In addition, the digital information board has a FeliCa (Osaifu-Keitai: a contactless IC card technology developed by Sony) reader and writer from which users can receive shop information and coupons directly to their mobile phones.

The shopping district has begun considering a more attractive mechanism with a view toward introducing a loyalty point card system using Twitter and Facebook.

In addition to its current activities, the shopping district plans to promote cooperative use of the email newsletter and digital information board through mobile phone media and provide new services.





#### Mobile phone with barcode reader (Right)



Fig 4.2-5 Main menu (Left) Introduction of magazines (Center) Image information (Right)



Fig 4.2-6 Email newsletter on the phone's screen



Fig 4.2-7 Digital information board installed in front of the station



# 4.3 Extended Packaging Data Structure solution

Mandom, a manufacturer of men's cosmetics, ran a marketing campaign exclusive to a drug store chain from June 16 to July 31, 2012.

Mandom decided to use the data structure of URL with GTIN. This is the data string that GS1 Extended Packaging designates to be generated after scanning GS1 QR Code or GS1 DataMatrix (see1.8). The target products in the campaign were seven types of hair waxes for men. The company thought that it could efficiently obtain information on consumers who participate in the campaign by the specific products they bought. Each package of hair wax containd an application card on which a QR code combining the brand URL and GTIN was printed.

Fig. 4.3-1 Promotion Application Card



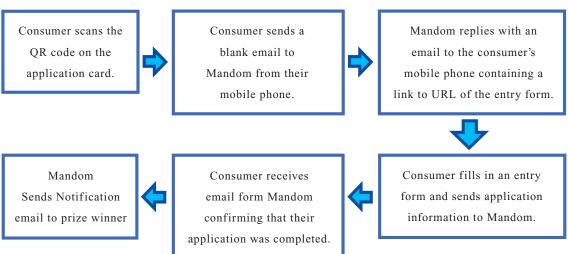
Before using this QR code application, Mandom had run its marketing campaigns for men's cosmetics using postcards. Mandom acknowledged that the time and trouble to fill in a postcard and the cost of a stamp were not attractive to consumers, and this resulted in low participation rates.

The company's change to the use of QR codes brought about an increase in the number of applicants. Using the data structure of URL with product GTIN facilitated the tasks of checking and summarizing the participation results by each GTIN.

Hiroto Furuya, Mandom's Publicity and Sales Promotion Department, comments on this campaign. "When I first learned about the GS1 QR code, I knew immediately that we could use it for our sales promotions. A particularly attractive advantage is that the new format of QR code includes a unique GTIN linked with a product. We can analyze this information in combination with store POS data during a campaign and the data can be used for post-sales marketing.

We are always looking for new sales promotion methods, and hope to continue to find ways to extend the use of this method in the future. We feel that GS1 QR codes have great potential. We expect that specialized software for reading GS1 QR codes will be developed soon."

Fig. 4.3-2 Process Flow of Mandom's Promotion



### 5. Database Services

# 5.1 JICFS/IFDB (Japan Item Code File Service/Integrated Flexible DataBase)

#### 5.1.1 JICFS/IFDB History

Since 1988, GS1Japan has been operating the JICFS/IFDB database of product catalogues and has been collecting and maintaining basic product data, e.g., GTIN, product names, product categories, weights, and amounts. This database is used for POS masters at retailers and EOS masters between wholesalers and retailers as part of the supply chain information infrastructure. The JICFS/IFDB database is recently being

used for a variety of other purposes, including online shopping portals and for marketing research. Firms operating online shopping portals use GTIN for product information control since stores in their portals manage product information using their own codes and product names. These portal firms also use JICFS/IFDB to unify the management of their product information because the same products have often been registered under different names and categories.

The use of the JICFS/IFDB has been promoted not only in the distribution industry, where the database is already in wide use, but also in the area of social welfare. For instance, this database has been used for voice guidance experiments in which vision-impaired

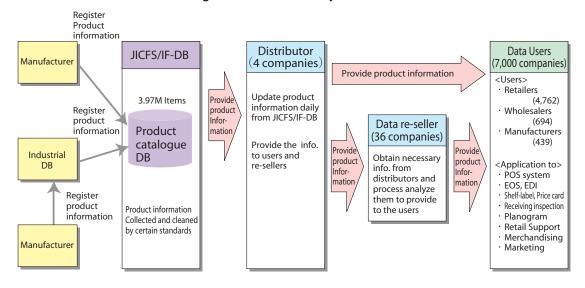


Fig. 5.1-1 JICFS/IF-DB System Flow

Table 5.1-1 JICFS/IFDB Number of Registered Items by Category and Year (at end of March)

	2008	2009	2010	2011	2012
Food	819,305	841,245	947,898	1,043,430	1,123,796
Commodity	493,200	483,683	533,279	590,008	628,054
Recreation and Miscellaneous	229,594	240,320	277,535	334,197	382,640
Durable Goods	146,979	153,531	173,835	195,070	211,385
Apparel, Personal items & Sporting goods	145,917	150,814	167,611	183,405	204,713
Others	4,382	3,677	3,608	3,494	4,585
Active item Total	1,839,377	1,873,270	2,103,766	2,349,604	2,555,173
Inactive Data	2,958,804	3,104,154	3,104,154	3,104,154	3,104,154
Grand Total	4,798,181	4,977,424	5,207,920	5,453,758	5,659,327
Increase in number of items (year-on-year)	319,033	179,243	230,496	245,838	205,569

consumers themselves can scan a product's barcode and have their personal computer or other device speak the name of the product.

Product data is collected and arranged according to JICFS/IFDB standards and is then offered at cost to retailers, wholesalers and other users via distributors (Fig. 5.1-1).

As of March 2012, product information data registered in the JICFS/IFDB covered over 5 million products from 30,000 manufacturers. About 5,900 companies, of which 81% are retailers and 12% are wholesalers, currently use the database.

By using product information managed by the JICFS/IFDB, user companies can perform the communications, inquiries and registration tasks related to product data promptly, precisely and at a low cost. As such, the product information is being widely utilized by small and medium businesses.

#### 5.1.2 Example of using JICFS/IFDB

An enterprise provides a mobile content service to support the health of users. The application uses various functions including pedometer and GPS built into the mobile devices.  $\nearrow$ 

One feature of this service allows users to check the calorie counts of packaged foods. Before launching the service, the company built an original database of food product names and their calories, but it did not include GTIN.

So it was not easy for users to find products using product name as a search key from the database that contains enormous products information. Therefore the company decided to prepare a more user-friendly interface that allows users to search by scanning the barcode printed on a product.

In order to do so the company mapped the database and JICFS/IFDB using product names and added GTIN to the database.

For those 20,000 items where product names did not match, the company decided to keep product names as they were so as to avoid confusion among current users who are already familiar to using product name as a search key.

The enterprise uses JICFS/IFDB to periodically update and add product information. At present, when adding or updating data in the product information database, the enterprise uses the existing JICFS/IFDB product name as is.

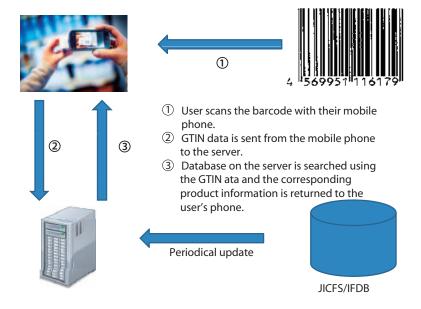


Fig5.1-2 Checking the calorie counts of packaged foods

# 5.2 RDS (Ryutsu POS Database Service)

RDS is a POS(Point of sale) database service run by GS1 Japan, collecting POS data from retailers and give them feedback and to distribute analyzed data to wholesalers and manufactures. It is now an infrastructure for market research or retail support available at low cost. The users are retail and wholesale industries

as well as local and small-scale manufacturers (see Fig. 5.2-1 for RDS System for data collection and distribution scheme).

Retailers that participate in RDS and regularly provide POS data can use the Web-based POS Data Analysis Service without charge. Retailers only need an PC connected the Internet to use the service, and even small-scale retailers can easily compare and analyze their own POS data with data from other retailers in

the region. See 5.2.2 for detailed case examples.

The word RDS stands for Ryutsu POS Database Service, and the Japanese language term "Ryutsu" collectively refers here to manufacturers, wholesalers and retailers. In the first pilot of the development and operation of the RDS we conducted in 1985, when POS systems were just coming into use in Japan, aiming at establishing market research services through the use of POS data.

### 5.2.1 Enhanced function and extended use of RDS

For its member retailers, RDS used to provide data in a file format that compared members' product prices and sales volumes with those of other stores. In 2005, RDS was upgraded to the Web-based POS Data Analysis Service, which offers the results of POS data analysis via the Internet. The primary feature of the new service is that anyone can easily compare and analyze one's own POS data (sales status) with data from other stores (store names undisclosed). This function allows users to readily find missing items in product lines or pricing errors, which their individual POS data would not reveal (see Fig. 5.2.2-1).

The information can be also utilized as effective tools by wholesalers to provide retailers with well-developed support, such as proposals for selection of product lines targeted to market trends, and by product manufacturers for product development as well as planning and reviewing sales strategies. Additionally, RDS data has recently been used by some Japanese universities as basic data for economic analysis.

# 5.2.2 Web-based POS Data Analysis Service case example-Owners and store managers of small-scale retailers can easily utilize POS data

Since the Web-based POS Data Analysis Service ena-

bles user retailers to easily compare their own POS data with data from other stores, users have increased including small-scale retailers that may have a difficulty in utilizing POS data. The system generates several kinds of analysis reports including the Store Evaluation Report (in what product category the retailer is less competitive in the region), The Opportunity Loss Elimination Report (what is selling well in the region but not sold as much at the retailer). The Opportunity Loss Elimination Report is the most popular and is effective for collecting information on hot-selling products and preventing opportunity losses.

The following is the case example of a small-scale regional grocery supermarket, where a retailer, from top management down to employees utilize POS data by sharing reports from the Web-based POS Data Analysis to improve internal communication and decisions making process on selecting products.

# <Case example of utilization at a small-scale grocery supermarket>

Before participating in RDS, employees at Supermarket A only saw the data proposed to them by suppliers. The employees could not utilize their own POS data because the data volume was huge and they did not know how to view and use the data. As a result, store managers and buyers took a fairly intuitive approach to selecting products without analyzing the exact sales status in the store using POS data. The management was not involved in this selection process.

The management realized that leaving product selection entirely up to store managers and buyers is not a matter of trust and decided to utilize Web-based POS Data Analysis Service because they felt that, "anyone could easily understand their own store's problems by graphs and colorful data displays and anyone could

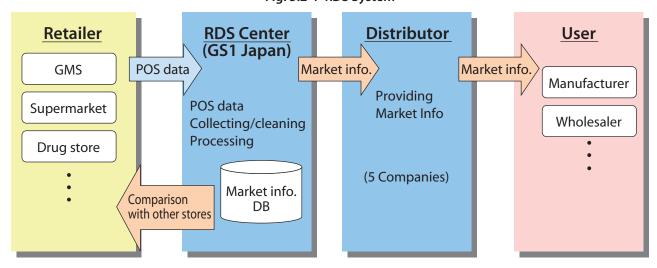


Fig. 5.2-1 RDS System

easily share and use the data over the Internet." Therefore, they decided to use it as an internal information exchange tool as follows.

- 1. Management reviews the monthly reports and asks five questions on the points that caught their attention to the store manager.
- 2. The store manager reports back to the manager on the five points with detailed explanation based on the figures in the reports.
- 3. Store manager proposes three points of improvement/changes based on the reports.
- 4. The management evaluates the development of proposed changes based on the POS Data Analysis Service three months later.

One of the major achievements is smooth communication among everyone from top management to persons in charge by viewing the Priority Reports together.

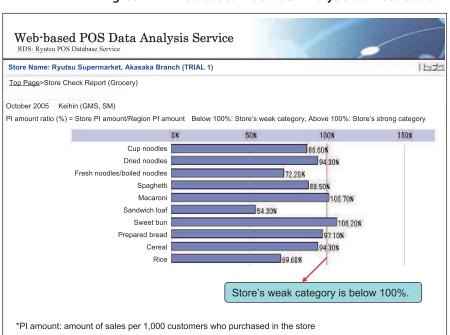
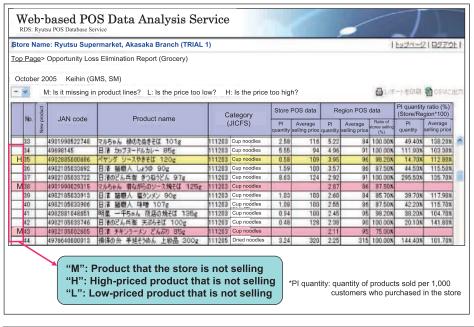


Fig. 5.2.2-1 Web-based POS Data Analysis Service: Store Evaluation Report

#### [Features of Report]

- It displays the graph comparing PI amount of the store and that of the region (other stores) by category.
- It clearly shows weak (strong) categories.





#### [Features of Report]

- It shows hot-selling products and opportunity losses of the store.
- A hot-selling product is the product whose Region PI quantity is above 2 and Region ratio of stores selling is above 70%. (In case of commodities, Region PI quantity is above 0.7.)

<sup>\*1.</sup> Pl is short for purchase index and shows the number of products (product group) or sales amount purchased per 1,000 shoppers. It shows the strength of customer support for product (product group) in numerical values.

<sup>\*</sup>PI amount = amount of sales per 1,000 customers who purchased in the store.

<sup>\*</sup>PI quantity = quantity of products sold per 1,000 customers who purchased in the store.

### 6. Approach to Industry

# 6.1 Supply Chain Standards Management & Promotion Council

Supply Chain Standards Management & Promotion Council was founded in April 2009 by various industry groups and businesses to help promote efficient supply chain information system in Japan's retail sector. The activities of the council include maintaining and promoting the Ryutsu Business Message Standard (see 2.1.1), which was initially developed with the support of the Ministry of Economy, Trade and Industry. At present, GS1 Japan acts as the secretariat of the council.

The Council held its inaugural General Assembly in Tokyo in April 2009.

The council consists of 2 types of members - trade associations of manufacturers, distributors and retailers in the consumer goods industry as full members and IT businesses and solution providers as supporting members. As of June 2012, the council has 49 full member organizations and 181 supporting members. In 2012, the council is being operated with the following structure:

#### (1) General Assembly

Once a year the council holds a general assembly at which it approves the results of activities of the previous year as well as the new agenda for the next year. The officers of the council are also appointed at the general assembly for two-year terms.

#### (2) Executive Committee

The role of the executive committee includes making important decisions on the council's management,

such as admitting new members, establishing and abolishing working groups, and appointing working group members. In 2012, the committee is composed of representatives from 14 full member organizations.

#### (3) Working Groups

The Council has six working groups as follows (See Fig. 6.1-1).

1) Message Maintenance Working Group

This group maintains and manages the Ryutsu BMS messages and various guidelines. The work is done in response to requests from full members for changes or additions to the established standards. The group examines such requests, decides on the steps to be taken, revises the relevant guidelines and publishes new standards.

2) Product Master Data Working Group

This group has been working on the product master data message and usage guidelines. In 2011, the group published guidelines for apparel products. In 2012, the group is planning to publish guidelines for fast moving consumer goods (FMCG) and over-the-counter (OTC) drugs.

3) Technical Specification Working Group

This group maintains and manages the guidelines for network technology and information processing technology used for exchanging the standard messages of the Ryutsu BMS via communications circuits.

4) Logistics System Working Group

This group maintains and manages the implementation guidelines for dispatch lists used together with logistics labels linked to the message of the Ryutsu BMS.

5) Ryutsu BMS Web EDI Working Group

This group gathers requirements on the Ryutsu BMS

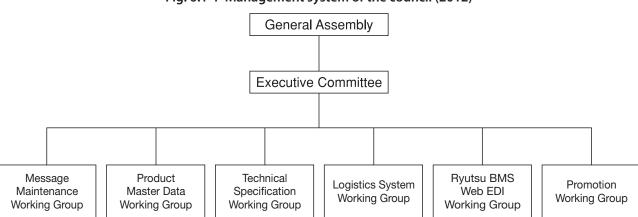


Fig. 6.1-1 Management system of the council (2012)

Fig. 6.1-2 Ryutsu BMS Forum & Exhibition 2011



compliant Web EDI system and service and publishes the guidelines. In March 2011, the group announced a basic policy on exchanging Ryutsu BMS messages when using Web EDI. Based on the policy, the group published Ryutsu BMS messages Web EDI guidelines in March 2012.

6) Promotion Working Group

This group examines and implements steps to encourage wider adoption of the Ryutsu BMS among SMEs. The group also monitors "off the standard usage" of Ryutsu BMS.

#### Activities for promotion and increasing adoption

To encourage wider use of the Ryutsu BMS, the council is doing the following activities:

1) Holding various seminars on the Ryutsu BMS The council holds introductory, implementation courses on Ryutsu BMS. The council also holds half-day seminars on the Ryutsu BMS at several major cities across the country.

2) Holding annually Ryutsu BMS Forum & Exhibition As in the previous year, the council held the Ryutsu BMS Forum & Exhibition in November 2011. At this event, in addition to various seminars and panel discussions, Ryutsu BMS-related products were exhibited by supporting members. Over 400 participants attended the Ryutsu BMS Forum & Exhibition 2011.

Fig. 6.1-3 Ryutsu BMS logo





#### Registration of the Ryutsu BMS trademark

GS1 Japan has Registered the Ryutsu BMS logo to be used for recommending products and services that comply with the Ryutsu BMS specifications. As of July 2012, there are 85 products accredited and permitted to use the logo.

## 6.2 GS1 Healthcare Japan

# 6.2.1 Background: Aiming at preventing medical errors and ensuring patient safety

The healthcare industry throughout the world has been taking various steps to prevent medical errors and in-hospital infections to ensure patient safety. In addition, this global industry has recently recognized the importance of exactly identifying the types of drugs, medical instruments and materials used in manufacturing logistics, in diagnosis and treatment, and in the collection of these products to be able to prevent errors and increase the efficiency of healthcare services. Responding to this situation, GS1 has held international GS1 healthcare conferences with the cooperation of healthcare organizations all over the world.

In October 2008, the first GS1 Healthcare Conference in Asia took place in Tokyo, Japan. This conference featured lectures on activities for standardization by regulatory authorities and industry groups from various countries and on the pioneering initiatives of medical institutions and medical equipment manufacturers. Reports on the traceability management system for steel instruments adopted by Japanese medical institutions and on endoscopes developed by Japanese manufacturers were highly rated by the participants. With the recognition that this international conference held in Tokyo greatly increased interest in GS1's healthcare activities throughout the Japanese healthcare industry, GS1 Healthcare Japan was founded in May 2009.

# 6.2.2 Purposes and membership structure of GS1 Healthcare Japan

The goal of GS1 Healthcare Japan is to achieve patient safety by preventing medical errors using GS1 Standards. Traceability in healthcare as well as efficient logistics and administrative operations will be achieved through this effort. With the close cooperation of trade associations, government offices and other organizations, GS1 Healthcare Japan hopes to contribute to the overall development of the healthcare industry by conducting various projects using product identification with barcodes, 2-D symbols and RFID to promote standardization and implementation. As of August 2011, GS1 Healthcare Japan has 43 corporate members, 18 individual members, 17 trade associations and 23 supporting members.

#### 6.2.3 Activities of GS1 Healthcare Japan

The activities of GS1 Healthcare Japan are as follows:

- 1) Standardization and research activities
- Investigating optimal product identification for medical instruments and materials.
- Investigating optimal product identification for regulated pharmaceuticals.
- Investigating optimal means of ensuring healthcare safety at medical institutions using automatic data reading.
- 2) Exchanging information with manufacturers, wholesalers, medical institutions and regulatory organizations
- 3) Using the results of the above activities to exchange information with and make proposals to government agencies.

Beginning in the summer of 2009, GS1 Healthcare Japan has started holding four work group meetings. The missions of these groups are as follows:

- 1. AIDC Work Group: researching and discussing the utility and issues of GS1-128 for business systems in the healthcare sector.
- RFID Work Group: investigating optimal use of RFID tags in the supply chain between manufacturers and wholesalers.
- 3. International Work Group: drafting the proposal for the Global Harmonization Task Force's (GHTF) public comments about Unique Device Identification (UDI).
- 4. Medical Device Marking Work Group: drafting the guideline for marking 2D symbols on steel medical instruments.

Fig. 6.2.3-1 General Assembly (June, 2012)



Fig. 6.2.3-2 Visiting Shanghai Hospital (Feb, 2012)



**GS1 Japan GS1 Healthcare GS1 Healthcare Japan** General Assembly Other International Standards Bureau **Executive Council** Inter national Ministry of Health, Labour and AIDC RFID Work Welfare Group Group Group · Ministry of Economy, Trade and Industry · Ministry of Internal Affairs Regular Individual Association Supporting and Communications Members Members Members Members

Fig. 6.2.3-3 Governing Structure of GS1 Healthcare, Japan

## 7. Study Groups

# 7.1 Study Group for Supply Chain Information Systems

We have a membership-based workshop engaging in systematization of distribution information promoted by GS1 Japan since 1977.

This study group holds bimonthly seminars on various subjects such as global standardization, state-of-the-art technology, implementation case studies and overseas trends. It also organizes study tours and discussion sessions. The workshop functions as an information exchange between members and GS1 Japan, as well as between the members themselves.

In FY2011, the workshop has a membership of about 65 companies including retailers, wholesalers, product manufacturers, solution providers and consulting firms

The main workshop topics are as follows:

- Ryutsu BMS best practices
- logistics information systems in the wholesale industry
- logistics information systems in the retail industry
- state-of-the-art logistics information systems by member companies
- logistics information systems in the consumer products manufacturing industry
- logistics information systems in the apparel industry
- study tours

Fig. 7.1-1 Workshop



# 7.2 Study Group for ICT-Oriented Wholesale Industry

In 1985, we set up a study group aimed at promoting computerization of the wholesale industry with GS1 Japan as its secretariat. In Japan's supply chain system, wholesalers play a major role as most manufactured products are delivered to retailers through wholesalers

The study group is operated primarily by wholesalers dealing in FMCG in different industries (foods, pharmaceutical products, etc.), and its membership is currently about 40 companies.

The group is divided into several sub-working groups according to members' interests, and each hold monthly meetings. There are other activities including an annual forum, which is the biggest event, training seminars for new employees in wholesale companies, and future solution study tour.

In 2011, we will expand to specific individual subjects for the 2010 focus on "Environmental Problems To Be Addressed by the Wholesale Industry" and discuss them to summarize recommendations of the wholesale Industry.

Fig. 7.2-1 ICT-Oriented Wholesale Industry Forum



## 7.3 Study Group for Information Systems in Food, Beverage, and Alcohol Industry

This study group is a voluntary group of liquor and processed food businesses established in 1983 with the aim of studying the most appropriate information systems for use between food producers and wholesalers. It is important for members to cooperate with wholesalers, as they are positioned between retailers and product manufacturers. Therefore, the study group has a system for continuous consultation with the Japan Processed Foods Wholesalers Association, a national organization of processed food wholesalers. The study group has about 70 corporate members that are representative of Japan's processed foods, marine products, and liquors businesses. GS1 Japan

The study group conducts joint studies on new issues concerning standardization of B2B data exchanges among companies in the supply chain. It holds regular meetings four times a year where best practices are introduced. It also organizes seminars on the latest topics by invited outside lecturers and study tours to pioneering businesses. The group also serves as a place for gathering and summarizing the opinions of those in the industry.

serves as the group's secretariat.

## 7.4 The Collaborative Council of Manufacturers, Wholesalers, and Retailers

The Collaborative Council of Manufacturers, Wholesalers, and Retailers was formally established in May 2011 for the purpose of improving industrial competitiveness and contributing to an affluent standard of living for the nation's citizens through extensive innovations and improvements of supply chain management. The Council's Vision states the

objectives of the activities of this collaboration of the retail supply chain stakeholders. Member companies participate the Council based on the endorsement and support of the Vision by their executive management and agreement to act upholding the Vision. GS1Japan and the Distribution Economics Institute of Japan jointly serve as the secretariat of the Council.

Under the auspices of both Institutes, 15 founding member companies have participated and continued to hold preparatory meetings since May 2010. They discussed the adoption of the Vision and how to manage the full-scale activities of the Council with the active support of the Ministry of Economy, Trade and Industry (METI). They also established working groups and continued discussions on three specific themes, "Reducing Returns", "Optimizing Deliveries", and "Promoting the Introduction of a new EDI standard known as Ryutsu BMS". The founding companies announced the formal establishment of the Council in the "Collaborative Forum of Manufacturers, Wholesalers, and Retailers" in May 2011.

In 2011, the Council had discussed three specific themes, "Reducing Returns", "Optimizing Deliveries", and "Considering the Digital Infrastructure" The Council reported its results at the "General Meeting and Forum of the Collaborative Council of Manufacturers, Wholesalers, and Retailers" in May 2012.

The executive management of each company will take responsibility for its own company's activities and lead specific on-site innovations and improvements within the company. The Council has a three-tier meeting structure consisting of a general meeting, steering committee, and working groups to enable the integrated promotion of management policies and on-site improvements.

In addition, the Council's management will actively strengthen its cooperation with the policies of METI and other government agencies.





## 8. Supporting IT Implementation at Local Shopping Streets

It is estimated that there are about 13,000 local shopping streets throughout Japan. Such shopping streets are composed mainly of small and medium retailers and service traders (SMEs). And these businesses have recently been revalued because they not only supply products and services but also support the community infrastructure by, among others, maintaining and inheriting community and traditional culture and helping to keep their towns safe. However, these SMEs have been increasingly going out of business for various reasons, and shopping streets have continued to decline since their peak in 1982.

SMEs tend to face bigger challenges to use information and communications technology (ICT) than large retailers. GS1 Japan has conducted studies and pilot programs on various ICT systems in cooperation with shopping streets and has supported ICT introduction by many SMEs since the 1990s. GS1 Japan has now expanded the subject of these studies to include new systems and local revitalization to support SMEs.

Some businesses that we have supported and studied are presented below.

#### 1) Loyalty card system

The loyalty cards issued by shopping streets mainly aim at gaining more customer loyalty to the shopping street businesses. Loyalty cards are used as tools for collecting customer data to encourage repeat purchases by giving customers points according to the purchase amount and offering them a variety of services and effective sales promotions. Recently, there have been cases in which loyalty cards have been used for community currency purposes by, for example, offering customers points for their contribution to the community or the environment.

#### 2) Group contracts for credit cardsand debit cards

In shopping streets where there is much use of credit cards by purchasers, a cooperative group contract between member stores and a credit card company is very advantageous: shopping streets enjoy alternative payment options for consumers and decreased fees for the member stores, while the credit card company benefits from simplified collection processing.

#### 3) Development of shopping street websites

Some shopping streets create a website and use it to provide information, mainly for sales promotion purposes. Some of them sell member stores' merchandise online, and others use customers' mobile phones as sales tools and display sales promotion coupons on the mobile phone screens.

#### 4) Cooperation with other card systems

Recently, shopping streets have been increasingly adding their own unique features to existing card systems instead of developing new systems. Some of them provide various services and help revitalize their local economies by cooperating with the use of IC cards that adopt a Felica contactless IC card technology managed by transportation companies (\*1) or IC cards managed by major retail companies and Basic Resident Registration Cards issued by local governments.

#### 5) Acceptance of electronic money

As with credit and debit cards, shopping streets are now accepting electronic money in an effort to increase customer conveniences and gain new customers by adding this new means of payment. Electronic money is suitable for small payment amounts and has a high affinity for the above-mentioned loyalty cards and transportation IC cards. Cooperating with widely used electronic money has become very common for these cards recently.

Fig. 8-1 Komagane-shi Street Shopping District



## 9. User Support

# 9.1 Promotional and Educational Activities, Seminars & Consultation

GS1 Japan holds seminars covering a wide range of topics such as the GS1 System, Product Catalogue (JICFS/IF-DB), EDI, and EPCglobal for promotional and education purposes, and these events are well attended.

GS1 Japan also organizes a special seminar in January of each year to which executives of major retailers and wholesalers are invited as lecturers.

GS1 Japan also holds the Barcode Basic Course, an introductory course on barcodes, once or twice a month in Tokyo and Osaka and several times a year in other regional cities. These courses have proven pop-

Fig. 9.1-1 Barcode Basic Course



Fig. 9.1-2 Barcode Scanning Experience



ular with participants. In particular, the barcode introductory course has attracted a large number of participants from companies seeking to acquire a GS1 company prefix as well as from solution providers. The total number of participants attending in 2011 came to about 1,000. Starting in July 2010, participants can try scanning various barcodes.

In April 2009, GS1 Japan started giving an introductory course on EPC/RFID for potential users to understand its utility for supply chain efficiency. This course has since been held every two months and gives instructions mainly on the characteristics of RFID tags, case studies and EPCglobal Standards. In addition to lectures, the course also features demonstrations of bulk reading of EPC tags on the carton boxes on the assumption that actual inspection of goods for delivery and shipment. Participants can also experience actual EPC tag reading at the corner of the class room. In April 2010, GS1 Healthcare Japan started holding seminars on barcode use for pharmaceutical manufacturers, medical equipment manufacturers, wholesalers, hospital staff and solution providers to provide them with explanations on the compulsory labeling of the GS1-128 bar codes as directed by the Ministry of Health, Labour and Welfare.

GS1 Japan also offers free consultation services on a range of topics including item code registration and utilization, the printing of symbols, GTIN/GLN allocation rules, EDI and EPCglobal standards.

Fig. 9.1-3 Introductory course on EPC/RFID



## 9.2 Publications

To provide information to interested parties, GS1 Japan publishes various printed materials on topics relating to the operation of the GS1 System and on the achievements of SCM-related case studies in Japan.

The following is just a sample of the guidelines (in Japanese only) currently available.

- Trends of Supply Chain Information Systems in Japan 2012-2013
- GS1-128 Guide: Application Identifiers and their Applications
- Basics of Barcode System
- GS1-128 Barcode Standardization Operation

Reference Manual for Product Codes of Medical Equipment

In addition, GS1 Japan has been publishing the Distribution and Systems Review four times a year since 1974 and the GS1 Japan Newsletter six times a year since 1982. These periodicals introduce case studies and investigations on such topics as POS systems, EDI, SCM, bar code systems, EPC/RFID, Database and other advanced logistics systems, standardization trends and approaches taken by industry, and the current state of global standard introduction.

GS1 Japan also produces videos and CDs about the basics of the GS1 System which are used in the seminars referred to above. We lend them free of charge.

Fig 9.2-1 Basics of Barcode System



Fig. 9.2-2 GS1 Japan Newsletter



## 10. The History of GS1 Japan

### 10.1 Overview

GS1 Japan was founded in 1972 mainly through the efforts of the then Ministry of International Trade and Industry (present Ministry of Economy, Trade and Industry or METI) as the Distribution System Research Institute (DSRI), a non-profit organization for promoting the introduction of distribution systems and rationalizing and increasing the efficiency of supply chains. At first, the institute conducted studies on the standardization of national product codes for apparel and grocery. Following the move towards standardized symbols as well as product codes in the U.S. and Europe, the institute started working to build a system for standardized product codes and symbols in Japan. Then in 1978, it applied for participation in EAN Association and was admitted as the first member except European countries.

In the second half of the 1970s, GS1 Japan paved a way to adopt EAN system in Japan, starting with the introduction of EAN symbols into the Japanese Industrial Standards (JIS). Source marking was tested with cooperation from Kikkoman Corporation (a soy sauce manufacturer), Coca-Cola Japan, Kai Corporation (a cutlery manufacturer), while retailers began to conduct storefront experiments with POS system.

In the 1980s, Jusco Co., Ltd. (present AEON Co., Ltd.), Co-op supermarket stores and other retailers conducted pilots on the POS system. GS1 Japan held many seminars on EAN system and POS system throughout Japan and encouraged stakeholders to adopt source marking.

The important milestone for the widespread use of source marking was the fact that, in 1982, Seven-Eleven Japan, a convenience store chain, adopted POS system at all of its stores (which totaled 1,650 at that time, but are about 12,800 at present). Another factor contributing to the diffusion of POS system was the introduction of consumption tax in 1989.

GS1 Japan created study groups for several industries in the 1980s and worked together with these industries to study how to improve their business process using computer systems. These industries included processed foods, sporting goods, consumer electronics, and books and magazines. A study group of wholesalers was also established by organizing repre-

sentatives from different industries. These study groups soon came to cooperate in the adoption of EAN standards.

In addition, it is worth noting that GS1 Japan started the service for collecting and providing POS data and began to operate the Japan Item Code File Service (JICFS), the product catalogue, as early as in the mid-1980s.

During the 1990s, GS1 Japan studied product codes, EDI messages and other subjects in cooperation with the apparel industry under METI-funded study of quick response (QR) system. Retailers used to assign their proprietary code to apparel products. Our joint study with the apparel industry led to the diffusion of EAN source marking on apparel products. It was also a landmark event when the GS1-128 was introduced for the labeling of crates containing various products delivered to department stores. The Japanese EDI messages, JEDICOS, based on the EANCOM was also completed around that time.

In the 2000s a new business model was established in Japan in which convenience stores acted as agencies for receiving public utility payments from customers. As the tool for realizing this service, the GS1-128 was adopted on the bills for the public utility charges.

And the meat industry also decided to adopt the GS1-128 for its standard labels for traceability.

The second half of 2000s was characterized by the fact that the GTIN began to be used for the online music service, an intangible product, and that Internet and mail order companies started to adopt the GTIN for their product management purposes.

During the 2003-2009 period, GS1 Japan founded EPCglobal Japan and worked to solve the problems of introducing RFIDs tags into various industries (e.g., apparel, footwear, books, consumer electronics, international distribution) by supporting METI's RFID pilot programs and thus established the basis for the diffusion of RFID.

In 2009, GS1 Healthcare Japan was established as a voluntary group for promoting GS1 Standards in healthcare sector. This move can be regarded as the outcome of our pioneering activities after the late 1990s, including our publication of guidelines for the use of the GS1 System for medical devices in cooperation with the healthcare industry.

In the area of EDI, GS1 Japan created an XML-format EDI standard (Ryutsu BMS) for supporting domestic business practices and has worked to spread the standard together with 49 trade organizations.

There have been new developments in several recent years. As public interest in food safety has increased, GS1 Japan started a joint study with Japanese supermarkets and supply chain stakeholders on the use of GS1 DataBar including pilot testing of the symbol with discounted price or sell-by-hour information at retail stores. In addition, we have begun a study on the possibility of the service combining mobile communication with the GS1 Standards in cooperation with stakeholders in the mobile industry. DSRI celebrates its 40th anniversary in 2012.

## ■10.2 Chronology

1972	DSRI (Distribution Systems Research Institute) established.
1973	Supply chain information network models developed.
	"Distribution and Systems Review" launched
1974	Uniform trade codes studied for each business category.
1975	Capacity building courses on Distribution systems started for both managers and system engineers
1977	Study Group for Supply Chain Information Systems established.
	GS1 Japan established (Previous name: DCC Japan).
	Allocation of common supplier codes started.
1978	Joined EAN International.
	EAN/UPC Symbol became Japanese Industry Standard
	Allocation of GS1 Company Prefix started.
1979	First POS pilot conducted at a supermarket in Tokyo.
1980	Japanese communication protocol for retail industry established.
	POS pilots conducted at AEON, Nada Coop.
1981	POS pilot conducted at a voluntary chain (SME).
1982	"DCC Japan Newsletter" published.
	7-11 Japan (convenience store) introduced POS.
1983	Low-interest financing for POS introduction provided to small and medium retailers by government.
1984	Study Group for Information System in Food, Beverage, and Alcohol Industry established.
	Study Group for ICT-Oriented Wholesale Industry established.
1985	Ryutsu POS Database Service (RDS) Project started.
	JICFS (Jan Item Code File Service) Project started.
1986	Ito-Yokado (GMS) introduced POS.
	Sporting Goods Information System Study Group established.
1987	Barcoding in magazine Industry started.
	ITF symbol become Japan Industrial Standard.
	Utility bills collection service system using multiple EAN-13 symbols established.
1988	Standard EOS system using GTIN-13 established.
	EAN International General Assembly held in Tokyo.
	UPC Company Prefix application service started.
1989	Consumption tax introduced.
	Research and pilots of POS for small retailers located in shopping street
1990	Barcoding in Book Industry.

1991	Multi-functional cards for regional shopping streets developed.
	Daiei (GMS) adopts EAN codes for all products.
1993	Heiwado (supermarket in Western Japan) adopts ITF.
1994	SCM (Shipping Carton Marking) /ASN (Advance Shipping Notice) with GS1-128 used for SCM label system guideline published.
1995	In addition to GS1 Prefix "49" , allocation of GS1 Company Prefix starting with "45" started.
1996	Study for computerization of trade for perishables started.
	Open Business Network (OBN) system developed.
	Code-128 symbol become Japanese Industrial Standard.
1997	CRP (continuous replenishment program) tested at Heiwado.
	Japanese version of EANCOM established.
1999	Study and Pilot for Supply Chain Promotion for Efficient and Effective Distribution System
	Allocation of GLN started
2001	9-digit GS1 Company Prefix introduced.
2002	EAN International's Asia Pacific Regional Meeting held in Tokyo.
2003	GEPIR operation started.
	EPCglobal subscription started.
	Japanese Industry Standard for GS1 Application Identifier established.
2004	RFID tags for ladies' shoes used at Mitsukoshi Department Store.
2005	Guidelines for Barcoding Pharmaceuticals with GS1 standard published.
	Promotion of GTIN started
2006	GTIN adopted for online sales of music products.
	EPCglobal Board of Governors Meeting held in Tokyo.
2007	Ryutsu BMS (Japanese XML-EDI Message Standards) published.
	GS1 Mobile Conference held in Tokyo
	GS1 DataBar Study Group launched.
2008	GS1 Healthcare conference held in Tokyo.
	Internet shopping company utilizes JICFS/IFDB.
2009	Supply Chain Standard Management & Promotion Council established.
	GS1 Healthcare Japan established.
2010	Pilot for utilization of GS1 Data Bar in supermarkets
	Mobile Day Seminar held in Tokyo
2011	Mobile Day Event held in Tokyo
2012	GS1 Advisory Council Meeting held in Tokyo

## 11. Reference

## 11.1 Structure and Aspects of Japanese Supply Chain

Supply chains in Japan are said to have been lengthy, complicated, and low in productivity. For example, Fujiya Morishita, a leading expert in post-war studies of Japanese supply chains, described traditional supply chains in Japan as being comprised of small-scale, excessive, pre-modern, family-run businesses with low productivity in retailing, and roundabout, multistage systems in wholesaling.

#### - Recent Developments

In the past thirty years, however, supply chains in Japan have greatly changed. There are two factors involved: changes in the circumstances surrounding supply chains and changes in the supply chains themselves.

## Changes in the circumstances surrounding supply chains

The following are factors related to changes in the circumstances surrounding supply chains.

First, there are changes in the industrial structure, which include the deindustrialization of Japanese manufacturers resulting from the movement offshore of secondary industries to foreign countries with lower labor costs as well as increased imports due to the stronger yen. These changes have led to the decline of competitive domestic manufacturing areas, especially in regional industries. This trend has also been accelerated by the yen's appreciation due to the Euro crisis beginning last year.

Second, there are changes in population dynamics. Japan has been experiencing a declining birthrate coupled with a population that is rapidly aging at a pace unseen in other countries. These changes in the structure and size of the population have transformed the composition of the labor force and consumption patterns.

#### Changes in the supply chains themselves

The following are factors related to changes in the supply chains themselves.

First, there are the growth of large-scale retailers and changes in main types of business. While family-run small-scale businesses have decreased substantially, large-scale retailers have grown even larger. Moreover, while department stores and general mer-

chandise stores (GMSs) used to be the main types of retailers in the past, recently drugstores, mass merchandisers of consumer electronics, fast fashion stores and other types of retailers have enjoyed high growth. Most of these types of business have been increasing their sales through low pricing.

Second, the centers of commerce have shifted from city centers to the suburbs. Three so-called laws related to community development were enacted in 2000: the Act on the Measures by Large-Scale Retail Stores for Preservation of Living Environment (Large-Scale Retail Stores Location Law), the City Planning Act, and the Act on the Improvement and Vitalization of City Centers. These laws deregulated the opening of new stores and accelerated the construction of large-scale retail stores in the suburbs where regulations were less strict, and this in turn resulted in the decline in commerce in city centers. Therefore, the nationwide decline in city centers has come under close scrutiny as a major issue. As a result, the City Planning Act and the Act on Vitalization in City Centers were amended and the guidelines for the Large-Scale Retail Stores Location Law were revised in 2006 to regulate excessive development in the suburbs and revitalize city centers. Vitalization in city centers is once again seeing forward movement.

#### Recent trends according to statistics

As mentioned above, the retail sector has seen the growth of large-scale retailers and suburban stores. On the other hand, small-scale retailers located in city centers have been decreasing in the number of establishments as well as their sales. This is also shown in a large-scale survey by the Ministry of Economy, Trade and Industry (METI), which is intended to determine current developments of commerce in Japan (Census of Commerce). Although there were some revision on the laws to regulate excessive development in suburbs and to revitalize city centers in 2006, it is impossible to say that the speed of decline in commerce in city centers has been slowing down at the time of the 2007 survey.

The Census classifies commercial locations into five areas: Commerce-integrated; Office building; Residential; Industrial; and Other. Among them, the Commerce-integrated area is further broken down into five types: Around-station; City-area; Residential-background; Roadside; and Other. The term "city centers" corresponds to Around-station-type and

City-area-type under the category of Commerceintegrated area. And both of these two types of locations have experienced decrease in the number of establishments, annual sales, the number of people engaged, and sales floor spaces.

The Census also shows that establishments with one to four persons engaged have experienced decrease in their numbers and annual sales, irrespective of their locations.

On the other hand, it shows that Roadside-type which could be described as the symbol of suburbanization as well as areas including Office-complex and Industrial, which indicate the diversification of location, have seen increase in the number of medium- to large-scale establishments and their sales.

Table11.1-1 Recent Trends

					2007				
Site characteristic	Small-scale establishments (4 or less employees)			Medium-scale establishments (5 or 49 employees)			Large-scale establishments (50 employees or more)		
	Number of establishments	Composition raito(%)	Composition (%)	Number of establishments	Composition raito(%)	Composition (%)	Number of establishments	Composition raito(%)	Composition (%)
Total retail trade	742,342	65.2	-10.4	379,257	33.3	-3.7	16,260	1.4	1.4
Commerce-integrated areas	278,965	65.3	-11.3	142,443	33.3	-4.5	6,055	1.4	-2.4
Station-area type	94,217	62.5	-11.0	54,472	36.1	-4.2	2,166	1.4	-6.3
Urban-area type	70,297	69.6	-11.4	29,618	29.3	-9.5	1,050	1.0	-6.3
Residential-background type	87,252	71.5	-12.9	33,213	27.2	-10.2	1,551	1.3	-4.8
Roadside type	17,682	44.2	-2.2	21,140	52.8	15.9	1,179	2.9	16.0
Other type	9,517	69.8	-14.5	4,000	29.4	-7.2	109	0.8	-16.2
Office-building areas	58,309	64.4	-4.4	31,077	34.3	-0.4	1,150	1.3	6.3
Residential areas	219,956	64.7	-11.7	114,523	33.7	-7.4	5,360	1.6	-4.1
Industrial areas	32,298	49.4	-6.4	31,208	47.7	6.6	1,932	3.0	18.7
Other areas	152,814	71.2	-9.7	60,006	28.0	-0.8	1,763	0.8	14.8

Data Source: 2007 Census of Commerce: Results by Characteristics, METI

	2007										
Site characteristic	Small-scale establishments (4 or less employees)			Medium-scale establishments (5 or 49 employees)			Large-scale establishments (50 employees or more)				
	Annual sales (million yen)	Composition raito(%)	Composition (%)	Annual sales (million yen)	Composition raito(%)	Composition (%)	Annual sales (million yen)	Composition raito(%)	Composition (%)		
Total retail trade	17,926,047	100.0	-6.3	76,701,680	100.0	2.6	40,077,721	100.0	1.8		
Commerce-integrated areas	6,940,388	38.7	-8.3	23,829,403	31.1	-0.8	22,369,868	55.8	-2.3		
Station-area type	2,529,193	14.1	-9.1	8,587,212	11.3	-0.6	10,388,877	25.9	-3.3		
Urban-area type	1,791,119	10.0	-5.9	4,716,860	6.1	-6.8	5,058,875	12.6	-5.0		
Residential-background type	1,769,924	9.9	-12.2	5,659,855	7.4	-5.5	3,202,491	8.0	-6.9		
Roadside type	650,317	3.6	2.9	4,276,518	5.6	16.1	3,453,118	8.6	12.9		
Other type	199,835	1.1	-15.4	585,958	0.8	-8.6	266,507	0.7	-16.5		
Office-building areas	1,483,668	8.3	0.4	6,879,811	9.0	7.1	3,194,384	8.0	21.2		
Residential areas	5,039,662	28.1	-8.7	24,281,068	31.7	-0.7	8,046,872	20.1	-3.8		
Industrial areas	1,104,541	6.2	2.7	9,954,410	13.0	15.1	3,811,199	9.5	23.1		
Other areas	3,357,788	18.7	-4.0	11,756,987	15.3	4.5	2,655,399	6.6	11.9		

Data Source: 2007 Census of Commerce: Results by Characteristics, METI

## ■11.2 Statistics on Japanese Retail Industry

Table 11.2-1 Summary of the Commerce Statistics

Industrial Category	2004	2007	2004/2007 Growth (%)
Total No. of stores	1,613,318	1,470,995	-8.8
Wholesalers	375,269	334,240	-10.9
Retailers	1,238,049	1,136,755	-8.2
Total No. of employees	11,565,953	11,133,882	-3.7
Wholesalers	3,803,652	3,544,507	-6.8
Retailers	7,762,301	7,589,375	-2.2
Total of Annual Sales (¥Million)	538,775,810	545,250,569	1.2
Wholesalers	405,497,180	410,678,894	1.3
Retailers	133,278,631	134,571,675	1.0

The source: METI (Ministry of Economy, Trade and Industry) "The Census for Commerce" 2007

Table 11.2-2 Number of Japanese Retailers and Wholesalers by the number of Employees

Industry	Number of employees	2004	2007	2007 Composition Ratio (%)	2004/2007 Growth (%)
Wholesale Trade	1 - 2	86,429	77,132	23.1	-10.8
	3 - 4	89,706	78,316	23.4	-12.7
	5 - 9	102,908	90,552	27.1	-12.0
	10 - 19	57,343	51,959	15.5	-9.4
	20 - 29	17,587	16,216	4.9	-7.8
	30 - 49	12,003	11,257	3.4	-6.2
	(Subtotal)	365,976	325,432	97.4	-11.1
	50 - 99	6,459	6,069	1.8	-6.0
	100 -	2,834	2,739	0.8	-3.4
	(Subtotal)	9,293	8,808	2.6	-5.2
	Total	375,269	334,240	100.0	-10.9
Retail Trade	1 - 2	568,816	503,512	44.3	-11.5
	3 - 4	284,060	252,478	22.2	-11.1
	5 - 9	207,674	201,585	17.7	-2.9
	10 - 19	112,380	114,041	10.0	1.5
	20 - 29	32,696	32,301	2.8	-1.2
	30 - 49	17,477	17,208	1.5	-1.5
	(Subtotal)	1,223,103	1,121,125	98.6	-8.3
	50 - 99	10,437	10,854	1.0	4.0
	100 -	4,509	4,776	0.4	5.9
	(Subtotal)	14,946	15,630	1.4	4.6
	Total	1,238,049	1,136,755	100.0	-8.2

The source: METI (Ministry of Economy, Trade and Industry) "The Census for Commerce" 2007

Table11.2-3 Number and sales of Retail Stores by Type of Business

Type of Stores	Total No. of stores in 2004	Total No. of stores in 2007	04/07 Growth (%)	2004 Sales ¥Million	2007 Sales ¥Million	04/07 Growth (%)
Total	1,238,049	1,137,859	-8.1	133,278,631	134,705,448	1.1
Department stores	308	271	-12.0	8,002,348	7,708,768	-3.7
[1] Large Department stores	276	247	-10.5	7,668,578	7,323,980	-4.5
[2] Other Department stores	32	24	-25.0	333,770	384,789	15.3
General Supermarkets	1,675	1,585	-5.4	8,406,380	7,446,736	-11.4
[1] Large supermarkets	1,496	1,380	-7.8	7,949,605	6,947,294	-12.6
[2] Medium supermarkets	179	205	14.5	456,775	499,442	9.3
Specialty supermarkets	36,220	35,512	-2.0	24,101,939	23,796,085	-1.3
[1] Apparel	5,991	7,153	19.4	1,544,556	1,680,800	8.8
[2] Grocery	18,485	17,865	-3.4	17,046,994	17,106,265	0.3
[3] Homefurnishing	11,744	10,494	-10.6	5,510,389	5,009,020	-9.1
Convenience Stores	42,738	43,684	2.2	6,922,202	7,006,872	1.2
Drugstore	13,095	12,701	-3.0	2,587,834	3,012,637	16.4
Other supermarkets	56,211	55,615	-1.1	5,480,581	5,949,303	8.6
Specialty stores	726,825	694,578	-4.4	49,970,253	53,929,117	7.9
[1] Apparel stores	95,497	94,954	-0.6	3,972,502	4,074,004	2.6
[2] Grocery stores	190,788	176,575	-7.4	7,023,157	7,218,837	2.8
[3] Homefurnishing stores	440,540	423,049	-4.0	38,974,594	42,636,275	9.4
Other retail stores	360,977	293,913	-18.6	27,807,094	25,855,930	-7.0

The source: METI (Ministry of Economy, Trade and Industry) "The Census for Commerce" 2007

Table 11.2-4 Top 20 Wholesale Companies in Japan

(As of 2009)

2009	2008	Company Name	Location of Head Office	Annual sales (¥Million)	Annual Growth (%)	Business Line
1	1	Mediceo Paltac Holdingss	Tokyo	2,546,029	3.3	Drugs
2	2	Alfresa Holdings	Tokyo	2,059,269	6.4	Drugs
3	3	Suzuken	Aichi	1,735,476	5.7	Drugs
4	4	Kokubu	Tokyo	1,427,313	-3.0	Grocery
5	5	Ryoshoku	Tokyo	1,384,750	-1.3	Grocery
6	6	Nippon Access	Tokyo	1,360,584	-0.5	Grocery
7	7	Toho Holdings	Tokyo	1,002,122	19.5	Drugs
8	8	Nihon Shuppan Hanbai	Tokyo	751,458	-2.4	Books/Audio/Video/Music Instruments
9	9	Kato Sangyo	Hyogo	653,924	1.9	Grocery
10	10	Itochu Shokuhin	Osaka	622,181	2.9	Grocery
11	12	Arata	Chiba	589,858	3.5	Sundry Goods/Medical Supplies
12	11	Tohan	Tokyo	554,830	-4.9	Books/Audio/Video/Music Instruments
13	-	Vital KSK Holdings	Tokyo	534,699	-	Drugs
14	14	Mitsui Foods	Tokyo	511,255	2.0	Grocery
15	13	Nihon Shurui Hanbai	Tokyo	484,107	-3.7	Grocery
16	15	Forest Holdings	Oita	399,088	2.6	Drugs
17	16	Asahi Shokuhin	Kochi	363,979	0.9	Grocery
18	18	World	Hyogo	314,117	-8.4	Textile
19	17	MEIDI-YA	Tokyo	313,402	-11.7	Grocery
20	19	Food Service Network	Tokyo	312,907	-0.5	Grocery

The source: The Nikkei Marketing Journal

Table 11.2-5 Top 20 Retail Companies in Japan

(As of 2009)

2009	2008	Company Name	Type of business	Location of Head office	Annual sales (¥Million)	Growth (%)
1	1	Seven & I Holdings	Holding Co.	Tokyo	5,111,297	-9.5
2	2	Aeon	Holding Co.	Chiba	5,054,394	-3.4
3	3	Yamada Denki	Specialty store	Gunma	2,016,140	7.7
*	*	Aeon Retail	Supermarket	Chiba	1,850,301	-9.1
*	*	Ito-Yokado	Supermarket	Tokyo	1,387,831	-5.1
4	4	Isetan Mitsukoshi Holdings	Holdings Holding Co.	Tokyo	1,291,617	-9.5
5	5	Uny	Supermarket	Aichi	1,134,427	-4.7
6	6	J. Front Retailing	Holding Co.	Tokyo	982,533	-10.4
7	7	Daiei	Supermarket	Tokyo	976,815	-6.2
8	8	Takashimaya	Department store	Osaka	877,761	-10.1
*	*	Sogo • Seibu	Department store	Tokyo	859,265	-8.0
9	9	edion	Holding Co.	Osaka	820,030	2.1
10	12	Fast Retailing	Holding Co.	Yamaguchi	685,043	16.8
11	10	Yodobashil-Camera	Specialty store	Tokyo	683,620	-2.5
12	13	K's Holdings	Specialty store	Ibaraki	648,628	13.0
13	11	Bic Camera	Specialty store	Tokyo	589,177	-6.6
*	*	Mitsukoshi	Department store	Tokyo	559,134	-16.4
*	*	UNICLO	Specialty store	Yamaguchi	538,187	16.4
*	*	7-11 Japan	Convenience Store	Tokyo	535,018	-1.1
14	15	Izumi	Supermarket	Hiroshima	492,140	-1.6
15	22	Don Quijote	Specialty store	Tokyo	480,856	18.8
16	14	H2O Retailing	Holding Co.	Osaka	470,395	-7.7
17	16	Life Corporation	Supermarket	Osaka	468,858	1.3
18	27	Lawson	Convenience Store	Tokyo	467,192	33.7
19	17	Kojima	Specialty store	Tochigi	438,255	-4.7
20	21	SHIMAMURA	Specialty store	Saitama	430,612	4.6

An asterisk (\*) indicates a consolidated subsidiary whose parent company is included in the top 500 list.

The source: The Nikkei Marketing Journal

Table 11.2-6 Top 10 Convenience Store Chains in Japan

(As of 2009)

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2009	2008	Company Name	Location of Head Office	Group	Annual sales (¥Million)	No. of stores
1	1	Seven-Eleven Japan	Tokyo	Seven & I Holdings	2,784,997	12,753
2	2	Lawson	Tokyo	Mitsubishi	1,666,136	9,625
3	3	Family Mart	Tokyo	Itochu Group	1,365,496	7,688
4	4	Circle K Sankus	Tokyo	Uny	1,051,088	6,219
5	5	Ministop	Chiba	Aeon	300,442	1,834
6	6	Daily Yamazaki	Chiba	Yamazaki Baking	221,997	1,633
7	7	Seicomart	Hokkaido	Independent	165,990	1,068
8	8	am/pm (now Family Mart)	Tokyo	Rex Holdings	139,923	863
9	9	Three F	Kanagawa	Independent	117,222	710
10	10	Poplar	Hiroshima	Independent	94,953	705

The source: The Nikkei Marketing Journal

Table 11.2-7 Sales by type of merchandise in department stores

(As of 2009)

	Total sales (¥Million)	%
Total sales	6,584,112	100.00%
Apparel	2,339,519	35.53%
Accessories	809,422	12.29%
Household goods	324,570	4.93%
Grocery	1,821,943	27.67%
Restaurant	184,224	2.80%
Sundry goods	914,824	13.89%
Service	71,285	1.08%
Others	118,325	1.80%
(Shopping gift cards) *	(256,150)	_

(\*The sales of shopping gift cards are not included in the total sales.)

The source: Japan Department Stores Association

Table 11.2-8 Sales by type of merchandise in chain stores

(As of April 2011)

	Total sales (¥Million)	%
Total sales	1,047,405	100.00%
Grocery	641,756	61.27%
Apparel	110,019	10.50%
Sundry goods	91,064	8.69%
Drugs & Cosmetics	35,788	3.42%
Furniture & Homefurnishing	44,410	4.24%
Home electrical apparatus	12,394	1.18%
Other living goods	42,550	4.06%
Service	3,820	0.36%
Others	65,604	6.26%

The source: Japan Chain Stores Association (60 member companies and 8,003 stores)

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